

Kentucky Equal Justice Center 201 W. Short Street, Suite 310 Lexington, KY 40507

T: 859-233-3057
F: 859-233-0007

### Memorandum

**DATE:** April 17, 2020

**TO:** Kentucky Equal Justice Center Board

FROM: Rich Seckel, Director

**RE:** Financial Report for FY 2019

The following financial reports are attached:

**Profit and Loss Budget Overview FY 2019:** anticipates a loss of -\$59,389 offset by \$80,000 in advance Public Welfare grant funds.

**Profit and Loss through December 31:** shows a loss of -\$1,845 compared to the expected loss of -\$59,389—a positive variance of \$57,544.

**Balance Sheet as of December 31:** shows Total Current Assets of \$358,237, up from \$338,245 on November 30 but down 0.66% percent from \$360,671 on December 31, 2018.

**Income and Expense Charts:** 81.84% of spending was payroll. 60.55% of income was from grants.

#### Revised Carryover Prediction: Projected vs. Actual Year End Balance

Total Current Assets November 30	\$338,245
Projected Current Assets December 31, 2019	\$348,666
<b>Actual Current Assets December 31, 2019</b>	\$358,237

#### **Unrestricted Funds**

Audited	12/31/12	\$24,254
Audited	12/31/13	\$66,405
Audited	12/31/14	\$87,994
Audited	12/31/15	\$93,513
Audited	12/31/16	\$103,392
Audited	12/31/17	\$101,516
Audited	12/31/18	\$131,221
<b>Estimated</b>	11/30/19	\$51,960

### Kentucky Equal Justice Center Profit & Loss Budget Overview

January through December 2019

	Jan - Dec 19
Ordinary Income/Expense	0411 200 10
Income	
Grants	489,063.00
In-kind Contributions	20,400.00
Miscellaneous Income	25,000.00
Other Donations	82,000.00
Program Income	180,000.00
Program Services	35,840.00
Total Income	832,303.00
Expense	002,000.00
Audit	4,650.00
Capital Additions	4,500.00
Case Management	7,860.00
Consultants	15,040.00
Contract Labor	9,200.00
Dues	4,255.00
Equipment Rental	5,812.56
Insurance	8,677.00
Library	2,100.00
Litigation expense	3,300.00
Miscellaneous	1,980.00
Office Supplies	10,320.00
Payroll Expenses	706,015.77
Postage and Delivery	4,062.00
Printing and Reproduction	7,656.00
Professional Fees	300.00
Rent	44,150.00
Repairs	720.00
<b>Task Forces and Meetings</b>	3,840.00
Telephone	16,222.40
Travel	31,211.00
Total Expense	891,871.73
Net Ordinary Income	-59,568.73
Other Income/Expense	
Other Income	
Interest Income	180.00
Other Income	0.00
Total Other Income	180.00
Net Other Income	180.00
Net Income	-59,388.73

#### Kentucky Equal Justice Center Profit & Loss

January through December 2019

	Jan - Dec 19
Ordinary Income/Expense	
Income	
Grants	526,477.04
In-kind Contributions	17,659.00
Miscellaneous Income	-216.00
Other Donations	101,241.19
Program Income	180,000.00
Program Services	19,179.92
Total Income	844,341.15
Expense	
Audit	4,815.00
Capital Additions	3,526.91
Case Management	3,203.00
Consultants	10,855.00
Contract Labor	2,600.00
Dues	3,972.70
Equipment Rental	5,091.27
Insurance	6,970.40
Library	2,175.58
Litigation expense	5,996.37
Miscellaneous	1,466.41
Office Supplies	12,386.13
Payroll Expenses	712,940.41
Postage and Delivery	4,976.10
Printing and Reproduction	6,068.24
Rent	38,458.00
Repairs	273.74
Task Forces and Meetings	4,138.52
Telephone	13,956.77
Travel	27,243.24
Total Expense	871,113.79
Net Ordinary Income	-26,772.64
Other Income/Expense	
Other Income	
Interest Income	123.84
Other Income	24,803.66
Total Other Income	24,927.50
Net Other Income	24,927.50
Net Income	-1,845.14

# Kentucky Equal Justice Center Profit & Loss Budget vs. Actual January through December 2019

	Jan - Dec 19	Budget	\$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
Grants				
Blue Grass Community Foundation	17,000.00	20,000.00	-3,000.00	85.0%
Catholic Diocese of Lexington	7,000.00	6,000.00	1,000.00	116.67%
Center for Responsible Lending	5,000.00	0.00	5,000.00	100.09
CLASP PIF	20,000.00	0.00	20,000.00	100.09
Fayette County Bar Foundation	5,000.00	6,000.00	-1,000.00	83.33%
FHKY RHP Boots	50,000.00	50,000.00	0.00	100.09
Health Gains Communications	20,000.00	20,000.00	0.00	100.09
HFGC Health Law Fellowship	90,000.00	90,000.00	0.00	100.09
KCEP Solidarity Giving	25,000.00	0.00	25,000.00	100.09
KCET	2,670.00	0.00	2,670.00	100.09
Kentucky Bar Foundation	11,000.00	8,000.00	3,000.00	137.59
Louisville Bar Foundation	5,000.00	4,800.00	200.00	104.179
MAZON Food Justice	64,712.00	0.00	64,712.00	100.09
NHeLP Health Law Defense	0.00	40,000.00	-40,000.00	0.09
Restricted	0.00	24,000.00	-24,000.00	0.09 81.09
United Way of the Bluegrass Unrestricted	12,960.00	16,000.00	-3,040.00	
VOCA Justice Cabinet	0.00	1,800.00	-1,800.00	0.09
Grants - Other	187,135.04	202,463.00	-15,327.96	92.43%
	4,000.00	100 000 00		
Total Grants	526,477.04	489,063.00	37,414.04	107.65%
In-kind Contributions	17,659.00	20,400.00	-2,741.00	86.569
Miscellaneous Income	-216.00	25,000.00	-25,216.00	-0.869
Other Donations	101,241.19	82,000.00	19,241.19	123.479
Program Income	180,000.00	180,000.00	0.00	100.09
Program Services	19,179.92	35,840.00	-16,660.08	53.52%
Total Income	844,341.15	832,303.00	12,038.15	101.45%
Expense	4.045.00	4.050.00	105.00	100 550
Audit Capital Additions	4,815.00	4,650.00	165.00 -973.09	103.55% 78.38%
Case Management	3,526.91 3,203.00	4,500.00 7,860.00	-4,657.00	40.75%
Consultants				72.179
Contract Labor	10,855.00	15,040.00	-4,185.00	28.26%
	2,600.00	9,200.00	-6,600.00	93.37%
Dues	3,972.70	4,255.00	-282.30 -721.29	
Equipment Rental	5,091.27	5,812.56 8,677.00		87.59%
Insurance Library	6,970.40 2,175.58		-1,706.60 75.58	80.339 103.69
•	•	2,100.00		
Litigation expense Miscellaneous	5,996.37 1,466.41	3,300.00 1,980.00	2,696.37 -513.59	181.719 74.069
Office Supplies	12,386.13	10,320.00	2,066.13	120.029
Payroll Expenses	712,940.41	706,015.77	6,924.64	100.989
Postage and Delivery	4,976.10	4,062.00	914.10	122.5%
Printing and Reproduction	6,068.24	7,656.00	-1,587.76	79.269
Professional Fees	0.00	300.00	-300.00	0.09
Rent	38,458.00	44,150.00	-5,692.00	87.119
Repairs	273.74	720.00	-446.26	38.029
Task Forces and Meetings	4,138.52	3,840.00	298.52	107.779
Telephone	13,956.77	16,222.40	-2,265.63	86.039
Travel	27,243.24	31,211.00	-3,967.76	87.29%
Total Expense	871,113.79	891,871.73		97.67%
·			-20,757.94	
Net Ordinary Income	-26,772.64	-59,568.73	32,796.09	44.949
Other Income/Expense				
Other Income	100.04	100.00	50.10	00.00
Interest Income	123.84	180.00	-56.16	68.89
Other Income	24,803.66	0.00	24,803.66	100.09
Total Other Income	24,927.50	180.00	24,747.50	13,848.619
Net Other Income Income	24,927.50 -1,845.14	180.00	24,747.50	13,848.619
	-1 X45 1A	-59,388.73	57,543.59	3.119

10:41 AM 04/16/20 Accrual Basis

## Kentucky Equal Justice Center Balance Sheet

As of December 31, 2019

	Dec 31, 19
ASSETS	
Current Assets	
Checking/Savings	
Chase Checking	52,566.95
Chase IOLTA	3,620.00
Chase Savings	115,195.54
Vanguard Brokerage	79,373.93
Total Checking/Savings	250,756.42
Accounts Receivable	
Accounts Receivable	107,480.08
<b>Total Accounts Receivable</b>	107,480.08
Total Current Assets	358,236.50
Other Assets	
<b>Accumulated Depreciation - Comp</b>	-47,358.70
Computer and Phone Equipment	54,096.72
Rental Deposit	715.00
Total Other Assets	7,453.02
TOTAL ASSETS	365,689.52
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
Client Trust Funds	5,911.00
Direct Deposit Liabilities	-568.57
Payroll Liabilities	181.33
Total Other Current Liabilities	5,523.76
Total Current Liabilities	5,523.76
Long Term Liabilities	
Accrued leave	33,152.40
Total Long Term Liabilities	33,152.40
Total Liabilities	38,676.16
Equity	
Opening Bal Equity	52,900.79
Retained Earnings	78,320.35
Temporarily Restricted Net Asse	197,637.36
Net Income	-1,845.14
Total Equity	327,013.36
TOTAL LIABILITIES & EQUITY	365,689.52

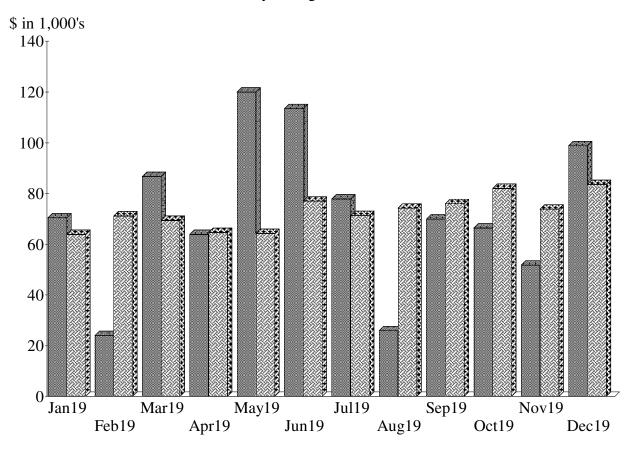
## Kentucky Equal Justice Center Balance Sheet Prev Year Comparison

As of December 31, 2019

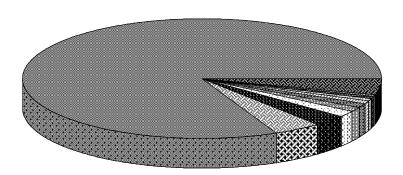
Community   Comm		Dec 31, 19	Dec 31, 18	\$ Change	% Change
Current Assets   Checking/Savings   52,566.95   69,463.44   -16,896.49   -24.32%   Chase Checking   52,566.95   69,463.44   -16,896.49   -24.32%   Chase OLTA   3,620.00   3,620.00   0.00   0.0%   Chase Savings   115,195.54   115,071.70   123.84   0.11%   Vanguard Brokerage   79,373.93   54,570.27   24,803.66   45,45%   Total Checking/Savings   250,756.42   242,725.41   8,031.01   3.31%   Accounts Receivable   107,480.08   117,945.46   -10,465.38   -8.87%   Total Accounts Receivable   107,480.08   117,945.46   -10,465.38   -8.87%   Total Accounts Receivable   107,480.08   117,945.46   -10,465.38   -8.87%   Total Current Assets   358,236.50   360,670.87   -2,434.37   -0.68%   Total Current Assets   358,236.50   360,670.87   -2,434.37   -0.68%   Total Current Assets   74,536.70   -47,358.70   0.00   0.0%   Computer and Phone Equipment   54,096.72   54,096.72   0.00   0.0%   Total Other Assets   7,453.02   7,453.02   0.00   0.0%   Total Other Assets   7,453.02   7,453.02   0.00   0.0%   Total Other Assets   7,453.02   7,453.02   0.00   0.0%   Total Other Current Liabilities   5,568.57   172.97   7,415.4   428.71%   Total Current Liabilities   5,568.57   172.97   7,415.4   428.71%   Total Other Current Liabilities   5,568.57   172.97   7,415.4   428.71%   Total Other Current Liabilities   5,568.57   172.97   7,415.4   428.71%   Total Other Current Liabilities   5,568.57   172.97   7,415.4   428.71%   Total Current Liabilities   5,568.57   172.97   7,415.4   428.71%   Total Current Liabilities   5,568.57   172.97   5,892.3   -9,64%   Total Other Current Liabilities   5,568.57   172.97   5,892.3   -9,64%   Total Other Current Liabilities   33,152.40   33,152.40   0.00   0.0%   7,64%   1,645.41   1,645.4	ACCETC	Dec 31, 19	Dec 31, 10	\$ Change	% Change
Checking/Savings         52,566.95         69,463.44         -16,896.49         -24,32%           Chase Checking         52,566.95         69,463.44         -16,896.49         -24,32%           Chase Savings         115,195.54         115,071.70         123.84         0.11%           Vanguard Brokerage         79,373.93         54,570.27         24,803.66         45,45%           Total Checking/Savings         250,756.42         242,725.41         8,031.01         3.31%           Accounts Receivable         107,480.08         117,945.46         -10,465.38         -8.87%           Total Accounts Receivable         107,480.08         117,945.46         -10,465.38         -8.87%           Total Current Assets         358,236.50         360,670.87         -2,434.37         -0.68%           Other Assets         47,358.70         -47,358.70         0.00         0.0%           Computer and Phone Equipment         54,096.72         54,096.72         0.00         0.0%           Computer and Phone Equipment         54,096.72         7453.02         0.00         0.0%           Total Other Assets         7,453.02         7,453.02         0.00         0.0%           Total Current Liabilities         5,911.00         5,911.00         0.00					
Chase Checking         52,566.95         69,463.44         -16,896.49         -24.32%           Chase IOLTA         3,620.00         3,620.00         0.00         0.0%           Chase Savings         115,195.54         115,071.70         123.84         0.11%           Vanguard Brokerage         79,373.93         54,570.27         24,803.66         45.45%           Total Checking/Savings         250,756.42         242,725.41         8,031.01         3.31%           Accounts Receivable         107,480.08         117,945.46         -10,465.38         -8.87%           Total Accounts Receivable         107,480.08         117,945.46         -10,465.38         -8.87%           Total Current Assets         358,236.50         360,670.87         -2,434.37         -0.68%           Other Assets         42,358.70         -47,358.70         0.00         0.0%           Computer and Phone Equipment         54,096.72         54,096.72         0.00         0.0%           Rental Deposit         715.00         715.00         0.00         0.0%           Total Other Assets         7,453.02         7,453.02         0.00         0.0%           Total Current Liabilities         5,911.00         5,911.00         0.00         0.0%					
Chase IOLTA         3,620.00         3,620.00         0.00         0.0%           Chase Savings         115,195.54         115,071.70         123.84         0.11%           Vanguard Brokerage         79,373.93         54,570.27         24,803.66         45,45%           Total Checking/Savings         250,756.42         242,725.41         8,031.01         3,31%           Accounts Receivable         107,480.08         117,945.46         -10,465.38         -8,87%           Total Accounts Receivable         107,480.08         117,945.46         -10,465.38         -8,87%           Total Current Assets         358,236.50         360,670.87         -2,434.37         -0.68%           Other Assets         4,096.72         54,096.72         0.00         0.0%           Rental Deposit         715.00         715.00         0.00         0.0%           Total Other Assets         7,453.02         7,453.02         0.00         0.0%           TOTAL ASSETS         365,689.52         368,123.89         -2,434.37         -0.66%           Client Trust Funds         5,911.00         715.00         0.00         0.0%           Direct Deposit Liabilities         5,911.00         5,911.00         0.00         0.0% <th< th=""><th></th><th>52 566 95</th><th>69 463 44</th><th>-16 896 49</th><th>-24 32%</th></th<>		52 566 95	69 463 44	-16 896 49	-24 32%
Chase Savings         115,195.54         115,071.70         123.84         0.11%           Vanguard Brokerage         79,373.93         54,570.27         24,803.66         45.45%           Total Checking/Savings         250,756.42         242,725.41         8,031.01         3.31%           Accounts Receivable         107,480.08         117,945.46         -10,465.38         -8.87%           Total Accounts Receivable         107,480.08         117,945.46         -10,465.38         -8.87%           Total Current Assets         358,236.50         360,670.87         -2,434.37         -0.68%           Other Assets         358,236.50         360,670.87         -2,434.37         -0.68%           Computer and Phone Equipment         54,096.72         54,096.72         0.00         0.0%           Rental Deposit         715.00         715.00         705.00         0.00         0.0%           TOtal Other Assets         7,453.02         368,123.89         -2,434.37         -0.66%           TOTAL ASSETS         365,689.52         368,123.89         -2,434.37         -0.66%           LIABILITIES & EQUITY         Liabilities         5,911.00         5,911.00         0.00         0.0%            5,911.00         5,	· ·	•	·	•	
Vanguard Brokerage         79,373.93         54,570.27         24,803.66         45.45%           Total Checking/Savings         250,756.42         242,725.41         8,031.01         3.31%           Accounts Receivable         107,480.08         117,945.46         -10,465.38         -8.87%           Total Accounts Receivable         107,480.08         117,945.46         -10,465.38         -8.87%           Total Current Assets         358,236.50         360,670.87         -2,434.37         -0.68%           Other Assets         Accumulated Depreciation - Comp         -47,358.70         -47,358.70         0.00         0.0%           Computer and Phone Equipment         54,096.72         54,096.72         0.00         0.0%           Rental Deposit         715.00         715.00         0.00         0.0%           Total Other Assets         7,453.02         7,453.02         0.00         0.0%           TOTAL ASSETS         365,689.52         368,123.89         -2,434.37         -0.66%           LIABILITIES & EQUITY         Liabilities         5,911.00         5,911.00         0.00         0.0%           Cilent Trust Funds         5,911.00         5,911.00         0.00         0.0%         0.0%           Payroll Liabilities <t< th=""><th></th><th>·</th><th>·</th><th></th><th></th></t<>		·	·		
Total Checking/Savings	<b>J</b>				
Accounts Receivable         107,480.08         117,945.46         -10,465.38         -8.87%           Total Accounts Receivable         107,480.08         117,945.46         -10,465.38         -8.87%           Total Current Assets         358,236.50         360,670.87         -2,434.37         -0.68%           Other Assets         Accumulated Depreciation - Comp         -47,358.70         -47,358.70         0.00         0.0%           Computer and Phone Equipment         54,096.72         54,096.72         0.00         0.0%           Rental Deposit         7,15.00         7,15.00         0.00         0.0%           Total Other Assets         7,453.02         7,453.02         0.00         0.0%           TOTAL ASSETS         365,689.52         368,123.89         -2,434.37         -0.66%           Liabilities         Client Trust Funds         5,911.00         5,911.00         0.00         0.0%           Client Trust Funds         5,911.00         5,911.00         0.00         0.0%           Direct Deposit Liabilities         -568.57         172.97         -741.54         -428.71%           Payroll Liabilities         181.33         29.02         152.31         524.85%           Total Current Liabilities         5,523.76         <					
Accounts Receivable         107,480.08         117,945.46         -10,465.38         -8.87%           Total Accounts Receivable         107,480.08         117,945.46         -10,465.38         -8.87%           Total Current Assets         358,236.50         360,670.87         -2,434.37         -0.68%           Other Assets		200,7007.12	,	3,001.01	0.0170
Total Accounts Receivable         107,480.08         117,945.46         -10,465.38         -8.87%           Total Current Assets         358,236.50         360,670.87         -2,434.37         -0.68%           Other Assets         Accumulated Depreciation - Comp         -47,358.70         -47,358.70         0.00         0.0%           Computer and Phone Equipment         54,096.72         54,096.72         0.00         0.0%           Rental Deposit         715.00         715.00         0.00         0.0%           Total Other Assets         7,453.02         7,453.02         0.00         0.0%           TOTAL ASSETS         365,689.52         368,123.89         -2,434.37         -0.66%           LiABILITIES & EQUITY         Current Liabilities         5,911.00         0.00         0.0%           Other Current Liabilities         5,911.00         5,911.00         0.00         0.0%           Direct Deposit Liabilities         -568.57         172.97         -741.54         -428.71%           Payroll Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Total Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Long Term Liabilities         33,152.40		107.480.08	117.945.46	-10.465.38	-8.87%
Total Current Assets         358,236.50         360,670.87         -2,434.37         -0.68%           Other Assets         Accumulated Depreciation - Comp         -47,358.70         -47,358.70         0.00         0.0%           Computer and Phone Equipment         54,096.72         54,096.72         0.00         0.0%           Rental Deposit         715.00         715.00         0.00         0.0%           Total Other Assets         7,453.02         7,453.02         0.00         0.0%           TOTAL ASSETS         365,689.52         368,123.89         -2,434.37         -0.66%           Liabilities           Current Liabilities           Other Current Liabilities           Client Trust Funds         5,911.00         0.00         0.0%           Direct Deposit Liabilities         -568.57         172.97         -741.54         -428.71%           Payroll Liabilities         181.33         29.02         152.31         524.85%           Total Other Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Lo					
Other Assets         Accumulated Depreciation - Comp         -47,358.70         -47,358.70         0.00         0.0%           Computer and Phone Equipment         54,096.72         54,096.72         0.00         0.0%           Rental Deposit         715.00         715.00         0.00         0.0%           Total Other Assets         7,453.02         7,453.02         0.00         0.0%           TOTAL ASSETS         365,689.52         368,123.89         -2,434.37         -0.66%           Liabilities         Current Liabilities           Current Liabilities           Other Current Liabilities           Client Trust Funds         5,911.00         5,911.00         0.00         0.0%           Direct Deposit Liabilities         -568.57         172.97         -741.54         -428.71%           Payroll Liabilities         181.33         29.02         152.31         524.85%           Total Other Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Accrued leave         33,152.40         33,152.40         0.00         0.0% <t< th=""><th></th><td></td><td></td><td></td><td></td></t<>					
Accumulated Depreciation - Comp         -47,358.70         -47,358.70         0.00         0.0%           Computer and Phone Equipment         54,096.72         54,096.72         0.00         0.0%           Rental Deposit         715.00         715.00         0.00         0.0%           Total Other Assets         7,453.02         7,453.02         0.00         0.0%           TOTAL ASSETS         365,689.52         368,123.89         -2,434.37         -0.66%           LIABILITIES & EQUITY         Current Liabilities         5911.00         5,911.00         0.00         0.0%           Client Trust Funds         5,911.00         5,911.00         0.00         0.0%           Direct Deposit Liabilities         -568.57         172.97         -741.54         -428.71%           Payroll Liabilities         181.33         29.02         152.31         524.85%           Total Other Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Accrued leave         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity         52,900		000,200.00	000,070.07	2,404.07	0.0070
Computer and Phone Equipment         54,096.72         54,096.72         0.00         0.0%           Rental Deposit         715.00         715.00         0.00         0.0%           Total Other Assets         7,453.02         7,453.02         0.00         0.0%           TOTAL ASSETS         365,689.52         368,123.89         -2,434.37         -0.66%           LIABILITIES & EQUITY           Liabilities           Current Liabilities           Client Trust Funds         5,911.00         5,911.00         0.00         0.0%           Direct Deposit Liabilities         -568.57         172.97         -741.54         -428.71%           Payroll Liabilities         181.33         29.02         152.31         524.85%           Total Other Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Accrued leave         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity <t< th=""><th></th><th>-47.358.70</th><th>-47.358.70</th><th>0.00</th><th>0.0%</th></t<>		-47.358.70	-47.358.70	0.00	0.0%
Rental Deposit         715.00         715.00         0.00         0.0%           Total Other Assets         7,453.02         7,453.02         2,434.37         -0.66%           LIABILITIES & EQUITY           Current Liabilities           Current Liabilities           Current Liabilities           Other Current Liabilities           Direct Deposit Liabilities         5,911.00         5,911.00         0.00         0.0%           Payroll Liabilities         181.33         29.02         152.31         524.85%           Payroll Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Total Current Liabilities           Accrued leave         33,152.40         33,152.40         0.00         0.0%           Total Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         78,320.35         49,419.78         28,900.57         58.48%           Temporarily Restricted Net Asse         197,637.36			·		
Total Other Assets         7,453.02         7,453.02         0.00         0.0%           TOTAL ASSETS         365,689.52         368,123.89         -2,434.37         -0.66%           LIABILITIES & EQUITY           Current Liabilities           Current Liabilities           Other Current Liabilities           Client Trust Funds         5,911.00         5,911.00         0.00         0.0%           Direct Deposit Liabilities         -568.57         172.97         -741.54         -428.71%           Payroll Liabilities         181.33         29.02         152.31         524.85%           Total Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Accrued leave         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity           Opening Bal Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         7			·		
TOTAL ASSETS         365,689.52         368,123.89         -2,434.37         -0.66%           LIABILITIES & EQUITY           Current Liabilities           Other Current Liabilities           Client Trust Funds         5,911.00         5,911.00         0.00         0.0%           Direct Deposit Liabilities         -568.57         172.97         -741.54         -428.71%           Payroll Liabilities         181.33         29.02         152.31         524.85%           Total Other Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Total Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Accrued leave         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         78,320.35         49,419.78         28,900.57         58,48%					
Liabilities           Current Liabilities           Other Current Liabilities           Client Trust Funds         5,911.00         5,911.00         0.00         0.0%           Direct Deposit Liabilities         -568.57         172.97         -741.54         -428.71%           Payroll Liabilities         181.33         29.02         152.31         524.85%           Total Other Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Total Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity           Opening Bal Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         78,320.35         49,419.78         28,900.57         58.48%           Temporarily Restricted Net Asse         197,637.36         <					
Current Liabilities           Other Current Liabilities           Client Trust Funds         5,911.00         5,911.00         0.00         0.0%           Direct Deposit Liabilities         -568.57         172.97         -741.54         -428.71%           Payroll Liabilities         181.33         29.02         152.31         524.85%           Total Other Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Total Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity           Opening Bal Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         78,320.35         49,419.78         28,900.57         58.48%           Temporarily Restricted Net Asse         197,637.36         197,637.36         0.00         0.0% <th>LIABILITIES &amp; EQUITY</th> <th></th> <th></th> <th></th> <th></th>	LIABILITIES & EQUITY				
Other Current Liabilities           Client Trust Funds         5,911.00         5,911.00         0.00         0.0%           Direct Deposit Liabilities         -568.57         172.97         -741.54         -428.71%           Payroll Liabilities         181.33         29.02         152.31         524.85%           Total Other Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Long Term Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         78,320.35         49,419.78         28,900.57         58.48%           Temporarily Restricted Net Asse         197,637.36         197,637.36         0.00         0.0%           Net Income         -1,845.14         28,900.57         -30,745.71         -106.38%           Total Equity         327,013.36	Liabilities				
Client Trust Funds         5,911.00         5,911.00         0.00         0.0%           Direct Deposit Liabilities         -568.57         172.97         -741.54         -428.71%           Payroll Liabilities         181.33         29.02         152.31         524.85%           Total Other Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         78,320.35         49,419.78         28,900.57         58.48%           Temporarily Restricted Net Asse         197,637.36         197,637.36         0.00         0.0%           Net Income         -1,845.14         28,900.57         -30,745.71         -106.38%           Total Equity         327,013.36         328,858.50         -1,845.14         -0.56%	Current Liabilities				
Direct Deposit Liabilities         -568.57         172.97         -741.54         -428.71%           Payroll Liabilities         181.33         29.02         152.31         524.85%           Total Other Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Total Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         78,320.35         49,419.78         28,900.57         58.48%           Temporarily Restricted Net Asse         197,637.36         197,637.36         0.00         0.0%           Net Income         -1,845.14         28,900.57         -30,745.71         -106.38%           Total Equity         327,013.36         328,858.50         -1,845.14         -0.56%	Other Current Liabilities				
Payroll Liabilities         181.33         29.02         152.31         524.85%           Total Other Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Total Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         78,320.35         49,419.78         28,900.57         58.48%           Temporarily Restricted Net Asse         197,637.36         197,637.36         0.00         0.0%           Net Income         -1,845.14         28,900.57         -30,745.71         -106.38%           Total Equity         327,013.36         328,858.50         -1,845.14         -0.56%	Client Trust Funds	5,911.00	5,911.00	0.00	0.0%
Total Other Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Total Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         78,320.35         49,419.78         28,900.57         58.48%           Temporarily Restricted Net Asse         197,637.36         197,637.36         0.00         0.0%           Net Income         -1,845.14         28,900.57         -30,745.71         -106.38%           Total Equity         327,013.36         328,858.50         -1,845.14         -0.56%	Direct Deposit Liabilities	-568.57	172.97	-741.54	-428.71%
Total Current Liabilities         5,523.76         6,112.99         -589.23         -9.64%           Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         78,320.35         49,419.78         28,900.57         58.48%           Temporarily Restricted Net Asse         197,637.36         197,637.36         0.00         0.0%           Net Income         -1,845.14         28,900.57         -30,745.71         -106.38%           Total Equity         327,013.36         328,858.50         -1,845.14         -0.56%	Payroll Liabilities	181.33	29.02	152.31	524.85%
Long Term Liabilities         Accrued leave       33,152.40       33,152.40       0.00       0.0%         Total Long Term Liabilities       33,152.40       33,152.40       0.00       0.0%         Total Liabilities       38,676.16       39,265.39       -589.23       -1.5%         Equity       52,900.79       52,900.79       0.00       0.0%         Retained Earnings       78,320.35       49,419.78       28,900.57       58.48%         Temporarily Restricted Net Asse       197,637.36       197,637.36       0.00       0.0%         Net Income       -1,845.14       28,900.57       -30,745.71       -106.38%         Total Equity       327,013.36       328,858.50       -1,845.14       -0.56%	<b>Total Other Current Liabilities</b>	5,523.76	6,112.99	-589.23	-9.64%
Accrued leave         33,152.40         33,152.40         0.00         0.0%           Total Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         78,320.35         49,419.78         28,900.57         58.48%           Temporarily Restricted Net Asse         197,637.36         197,637.36         0.00         0.0%           Net Income         -1,845.14         28,900.57         -30,745.71         -106.38%           Total Equity         327,013.36         328,858.50         -1,845.14         -0.56%	Total Current Liabilities	5,523.76	6,112.99	-589.23	-9.64%
Total Long Term Liabilities         33,152.40         33,152.40         0.00         0.0%           Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         78,320.35         49,419.78         28,900.57         58.48%           Temporarily Restricted Net Asse         197,637.36         197,637.36         0.00         0.0%           Net Income         -1,845.14         28,900.57         -30,745.71         -106.38%           Total Equity         327,013.36         328,858.50         -1,845.14         -0.56%	Long Term Liabilities				
Total Liabilities         38,676.16         39,265.39         -589.23         -1.5%           Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         78,320.35         49,419.78         28,900.57         58.48%           Temporarily Restricted Net Asse         197,637.36         197,637.36         0.00         0.0%           Net Income         -1,845.14         28,900.57         -30,745.71         -106.38%           Total Equity         327,013.36         328,858.50         -1,845.14         -0.56%	Accrued leave	33,152.40	33,152.40	0.00	0.0%
Equity           Opening Bal Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         78,320.35         49,419.78         28,900.57         58.48%           Temporarily Restricted Net Asse         197,637.36         197,637.36         0.00         0.0%           Net Income         -1,845.14         28,900.57         -30,745.71         -106.38%           Total Equity         327,013.36         328,858.50         -1,845.14         -0.56%	Total Long Term Liabilities	33,152.40	33,152.40	0.00	0.0%
Opening Bal Equity         52,900.79         52,900.79         0.00         0.0%           Retained Earnings         78,320.35         49,419.78         28,900.57         58.48%           Temporarily Restricted Net Asse         197,637.36         197,637.36         0.00         0.0%           Net Income         -1,845.14         28,900.57         -30,745.71         -106.38%           Total Equity         327,013.36         328,858.50         -1,845.14         -0.56%	Total Liabilities	38,676.16	39,265.39	-589.23	-1.5%
Retained Earnings         78,320.35         49,419.78         28,900.57         58.48%           Temporarily Restricted Net Asse         197,637.36         197,637.36         0.00         0.0%           Net Income         -1,845.14         28,900.57         -30,745.71         -106.38%           Total Equity         327,013.36         328,858.50         -1,845.14         -0.56%	Equity				
Temporarily Restricted Net Asse         197,637.36         197,637.36         0.00         0.0%           Net Income         -1,845.14         28,900.57         -30,745.71         -106.38%           Total Equity         327,013.36         328,858.50         -1,845.14         -0.56%	Opening Bal Equity	52,900.79	52,900.79	0.00	0.0%
Net Income         -1,845.14         28,900.57         -30,745.71         -106.38%           Total Equity         327,013.36         328,858.50         -1,845.14         -0.56%	Retained Earnings	78,320.35	49,419.78	28,900.57	58.48%
<b>Total Equity</b> 327,013.36 328,858.50 -1,845.14 -0.56%	Temporarily Restricted Net Asse	197,637.36	197,637.36	0.00	0.0%
· · · <u> </u>	Net Income	-1,845.14	28,900.57	-30,745.71	-106.38%
TOTAL LIABILITIES & EQUITY 365,689.52 368,123.89 -2,434.37 -0.66%	Total Equity	327,013.36	328,858.50	-1,845.14	-0.56%
	TOTAL LIABILITIES & EQUITY	365,689.52	368,123.89	-2,434.37	-0.66%

### Income and Expense by Month January through December 2019

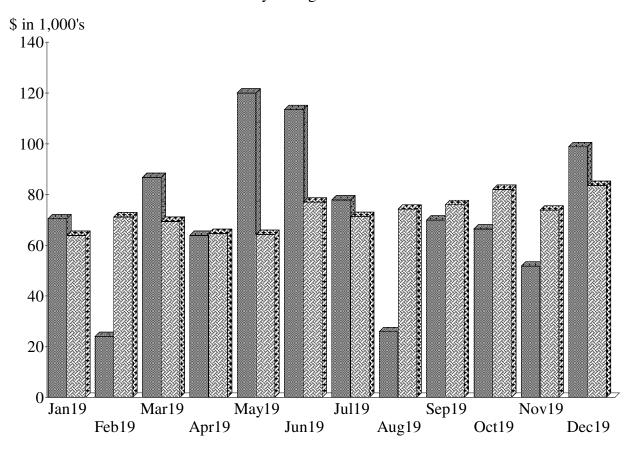




Expense Summary January through December 2019



Payroll Expenses	81.84%
<b>⊠</b> Rent	4.41
Travel	3.13
Telephone	1.60
Office Supplies	1.42
Consultants	1.25
Insurance	0.80
Printing and Reproduction	n 0.70
Litigation expense	0.69
Equipment Rental	0.58
Other	3.58
Total	\$871,113.79



Income Summary
January through December 2019

Grants	60.55%
	20.70
Other Donations	11.64
Other Income	2.85
Program Services	2.21
■In-kind Contributions	2.03
Miscellaneous Income	e \$-216.00
Interest Income	0.01
Sub-Total	\$869,268.65

