### Kentucky Equal Justice Center Board

### April 20, 2021

### Via Zoom

### Agenda

### **11:00** Welcome and Introductions

- New Staff, New Attorney Staff Rep
- Approval of Minutes

### 11:10 Strategic Plan Survey Report (Marian Guinn)

- Survey Results
- Next Steps

### 11:35 Administration and Development

- Financial Report FY 2019
- Financial Report and Outlook Q1 2020
- Audit Bid for FY 2020
- ARPA and KHC Housing Funds

### 12:00 Governance

- Governance Tasks for 2020
- Meeting Dates 2021

### 12:00 Big Picture: Legal Services Funding

- 12:10 Staff Reports: Highlights and Discussion
- 12:30 Adjourn

### **Kentucky Equal Justice Center**

### **Board Minutes**

### December 10, 2020

**Board Members Present:** Aka Kpla, (Client Member); Bob Brown, Rick Clewett, Chris Frost, Lisa Gabbard, John Rosenberg (Community Members); Joshua Crabtree, Robert Johns, Neva Scott, Amanda Young (Program Directors); Kristin Brooks, Jacob Taulbee (Staff Reps).

**KEJC Staff:** Miranda Brown, McKenzie Cantrell, Ben Carter, Nathalie Dietrich, Leah Engle, Michelle Haubner, Rich Seckel, Alexandra Werner Winslow.

### Welcome and Introductions

As the group gathered on Zoom, members greeted each other. Chair Bob Brown convened an executive session to consider director Rich Seckel's salary. Rich left the meeting room during the executive session.

Bob called the full meeting to order at 11:12 a.m. and invited Rich to do a roll call. Bob noted that staff members Tyler Offerman and Betsy Stone were absent for a happy reason: they were on parental leave following the birth of their first children. He said, "It's a good thing we have our parental leave in good shape."

### **Approval of Minutes**

Bob Brown invited a motion on the minutes of the previous board meeting. Jacob Taulbee asked that he be included with other LSC-funded board members in the list of recusals for the resolution on Breonna Taylor. Rich observed that the list of recusals probably should include Kristin Alexander from Appalred, too.

| Motion: | Neva Polley Scott moved to approve the minutes of the September 25, |
|---------|---|
|         | 2020, board meeting with the changes in the list of recusals.       |
| Second: | John Rosenberg  |
| Action: | Approved unanimously  |

### **Highlights of Recent Activity**

Bob invited Rich to give highlights of recent activity. Rich said that, for him, highlights included:

- A strong showing in the Good Giving Challenge, with close to \$50,000 in donations
- Widespread use of the eviction declaration app that Ben had created
- Ongoing work by KEJC staff on the CHFS Notice Improvement Project

• Creative work at Maxwell Street Legal Clinic to keep cases going during the pandemic

### Administration and Development: Financial Report through November 30

Bob next recognized Rich to give the financial report. Rich began with a walk-through of the cover sheet of the financial report in the board package, as follows:

**Profit and Loss Budget Overview FY 2020:** anticipated a gain of \$44 counting only \$80,000 of the \$250,000 in Public Welfare Foundation funds received during the year.

**Profit and Loss through November 30:** showed a gain of \$303,966 compared to the expected loss of \$5,757—a positive variance of \$309,723 including Vanguard brokerage account gains.

**Balance Sheet as of November 30:** showed Total Current Assets of \$663,816, down from \$688,806 on August 31 but up 93.35% percent from \$343,321 on November 30, 2019.

**Income and Expense Charts:** 84.68% of spending was payroll. 73.02% of income was from grants.

Rich said he had revised his end of year carryover prediction to focus on expected gains and losses in December, including projected Good Giving proceeds and average monthly expense. The resulting figure was \$621,126.

Rich said that since he had prepared the report, he would add several adjustments to the carryover prediction, including:

- a potential payment of attorneys' fees to Southern Poverty Law Center for their work on KEJC's open records case
- payments to the legal aid programs for participation in "Boots on the Ground" health outreach grant activity

Rich said those payments were counterbalanced by good news on income: KEJC was included by Kentucky Center for Economic Policy as a subgrantee for \$25,000 in each of two years as part of a "Safety Net Initiative" grant through the Center on Budget and Policy priorities.

Rich said that he estimated unrestricted funds on November 30 at \$197,607. He said he took the favorable figure into account in constructing the budget to be considered later in the meeting. Walking through the supporting documents in the financial report, Rich noted that:

**Budget vs. Actual:** Income YTD was running at 127% of budget, while expenditures were at 96.5%, a favorable ratio.

**Balance Sheet:** The high level of Total Current Assets (\$663,816) was buoyed up by two large, restricted funds:

- \$125,000 in Public Welfare Foundation funds to be saved for a grant year beginning July 1, 2021;
- \$111,469 in the Mason Fund "quasi endowment" for Maxell Street Legal Clinic

**Months of reserves:** Rich said that unrestricted funds would last just over 2 months in the unlikely event that KEJC would have to live on them alone. He said Total Current Assets would last about 8 months under the same scenario.

**Recent fundraising:** Rich said he had just learned that KEJC would receive \$25,000 as a subgrantee of Community Farm Alliance for a project funded by Volunteers for Healthy Kids to increase funding for SNAP "double dollars" at farmers' markets.

Among a variety of unexpected and pleasant surprises in development, Rich said that the Paycheck Protection loan of \$142,562 was the largest.

Bob asked for further explanation of the Community Farm Alliance connection. Rich noted that CFA had been an ally since the 1990s, when farmers were hit by big increases in health insurance rates.

John asked for an explanation of the disparate figures for Good Giving results. Rich said that he made different report pages at different times, capturing both a projection and a point in time result while Good Giving was still underway.

Rich said that the final Good Giving figure with prizes and match would likely approach \$50,000. He said KEJC had exceeded 230 donors. He thanked Alexandra and Raaziq for their work to coordinate the campaign, as well as staff who wrote personal appeals for different days.

### Administration and Development: Audit and 990

Rich said that he had distributed KEJC's 990 report for 2019 to board members before the November 15 filing deadline. For the benefit of new members, he explained that the 990 is the nonprofit equivalent of a tax return. Since nonprofits don't owe tax, he said, the purpose is to demonstrate that funds are being used properly to carry out the nonprofit's charitable mission.

Bob said that he and past chair Chris Frost had met with auditor Vickie Richardson by Zoom to review the draft audit. He said the committee suggested a couple of minor corrections. He said that Vickie found no areas for concern and made no suggestions for improvements in internal control.

Chris commented that Vickie felt board oversight was a strength, including reconciliation of accounts conducted by the Treasurer and the detailed financial reports reviewed at board meetings.

| Motion: | John Rosenberg moved to accept the report of the Audit Committee. |
|---------|---|
| Second: | Joshua Crabtree   |
| Action: | Approved unanimously  |

Bob pointed out that the audit was for the period ending December 31, 2019, and so didn't capture the tumultuous year of the pandemic.

### Administration and Development: Budget for 2021

Bob said the board had met in executive session just before the full meeting and had approved a 2 percent salary increase for Rich as director. Bob then invited Rich to present the remainder of the FY 2021 budget for consideration. Rich said he had prepared two budgets:

- one with standard salary increments for full-time staff of \$900 or 2%, whichever was higher, and
- a second which implemented a first step toward new salary scales

Rich said that the fringe benefits in each case in the budget were based on known rates. For operational costs, he said, he had looked back over two years and made projections to reflect spending trends. Turning to income, Rich said that a degree of uncertainty was built into each budget in the form of:

- \$61,000 in new grants from sources not yet known
- \$12,000 from exploration of major gifts

Rich said the bottom line in the original budget was a negative \$161,000 offset by \$125,000 in advance funds already received in 2020 from Public Welfare Foundation. He said the remaining \$36,000 to balance the budget would come from unrestricted reserves.

For salaries, Rich said, the Personnel Subcommittee and Executive Committee had approved taking a step toward new salary scales. He thanked Chris and Neva for acting as sounding boards for the process.

Rich said the new Attorney scale was benchmarked for purposes of comparability at 105 percent of the average of Kentucky's LSC-funded programs. He said the scale reflected many civil legal aid program scales in that increments were larger in the early years and topped out in the later years. Rich said the second scale, for non-attorney Professionals, reflected a similar progression and the market reality that attorney salaries tended to be higher than many other professionals.

Rich said that the Personnel Subcommittee approved the idea of having add-ons for special expertise and supervision but wanted to keep them the number of add-ons small, so as not to render the scales themselves meaningless. Overall, Rich said, the scheme was relatively "flat," with a modest gap between attorneys and non-attorney professionals.

Rich said he had projected the cost of moving to the new scale all at once compared to doing it in two or three steps. He said the Personnel Subcommittee and Executive Committee had recommended the two-step approach. Rich said that the cost was affordable the first year, in part because increments would phase in on anniversaries rather than simultaneously for all staff on January 1. Rich said the cost would rise considerably in the second year, but KEJC's reserves could help cover it.

Personnel Committee Chair Neva Polley Scott commented that KEJC was in a good position for resource development to support the new scales. Bob said that the Executive Committee had discussed the new scales at some length with a focus on affordability but ultimately concluded that KEJC was "pretty secure" and could take implementation step by step.

Rich said he had incorporated the two-step approach for full-time staff other than himself into the alternative budget before the board. Rich said that increments for part-time hourly staff would be \$1 an hour on anniversaries, instead of the usual 50 cents.

DOJ Accredited Rep Michelle Haubner expressed concern that legal assistants and DOJ accredited reps appeared to be placed on the same scale. She said the work of a DOJ rep more nearly resembled the work of attorneys than legal assistants. Rich said it was possible that he missed something and that perhaps a third scale for legal assistants was needed.

Joshua Crabtree asked how Rich had projected VOCA funding, given rumors that the VOCA grants might decline as the trust fund behind them was drained. Rich said that he had projected VOCA funding at a continuation level. He said the grant for VOCA immigration law services was relatively small. He said he hoped it would go "under the radar" in future cuts.

| Motion: | Joshua Crabtree moved to accept the proposed alternative budget |
|---------|---|
|         | including the recommended first step in salary comparability.   |
| Second: | Amanda Young  |
| Action: | Approved unanimously  |

### **Governance: Staff Reps Special Election**

Rich said that he had gone ahead as described at the previous meeting to issue a call for nominations to fill the Attorney Staff Representative vacancy on the Board. He said that three nominees had stepped forward, representing three out of the four LSC-funded programs. He said that he would announce the ballot and open an online Survey Monkey poll as early as the week after the board meeting.

### **Governance: Strategic Planning Next Steps**

Bob invited Rich to describe next steps in strategic planning. Rich said that facilitator Marian Guinn had held listening sessions with staff, board and stakeholders and had prepared a draft survey based on the ideas and themes that emerged. Rich displayed the draft survey and did a walk through.

Rich said that during Executive Committee discussion, John had suggested adding a question focused on long standing state support functions for legal aid programs such as task force meetings and legislative and administrative advocacy.

Rich said he could send out a Word version of the document. He invited board and staff to send any suggested changes to him to share with Marian. He said the intention was to get the survey out before the end of the year.

### **Governance: Personnel Committee Update**

Rich said that topics considered by the Personnel Committee had been addressed in the budget discussion on salary scales.

### **Governance: Conflict of Interest Forms**

Rich said it seemed like the board had just done its annual updates of Conflict of Interest forms, but in fact it had been a year. He said the forms were included in the board package. He invited members to fill them out and return them soon. Rich said the purpose was to disclose any other interests that might conflict with KEJC's best interests.

### **Governance: Meeting Dates 2021**

Rich drew the board's attention to his proposed meeting dates for 2021, as follows:

| April 9      | Friday   | Board Meeting  |
|--------------|----------|----------------|
| July 15      | Thursday | Board Meeting  |
| September 24 | Friday   | Board Meeting  |
| December 16  | Thursday | Annual Meeting |

### **Big Picture: Legal Services Funding**

Legal Aid of the Bluegrass Director Joshua Crabtree reported on Congressional and state funding for Legal Services Corporation-funded legal aid programs. He said the CARES act had provided \$50 million in extra funds nationally, with a focus on pandemic-related legal needs. Josh said the potential for more funding in new relief packages was unknown. He said the passage of a budget bill was uncertain as well, but current versions contained increases for civil legal services.

Turning to state funding, Josh said that the appropriation for civil legal aid through June 30, 2021 already was in place, but funding for the next state budget year would have to be addressed by the 2021 General Assembly.

### **Staff Reports**

The board heard staff reports on multiple issues and projects. No board action was required in response to the reports. For details, see the <u>Staff Reports</u> on the KEJC Board web page under the December 10, 2020, heading at: <u>https://www.kyequaljustice.org/board-meetings</u>.

### Adjournment

| Motion: | John Rosenberg moved to adjourn the meeting. |
|---------|--|
| Second: | Robert Johns                                 |
| Action: | Approved unanimously                         |

Reported by Richard J. Seckel, Director, April 18, 2020.



Kentucky Equal Justice Center 201 W. Short Street, Suite 310 Lexington, KY 40507

T: 859-233-3057 F: 859-233-0007

# Memorandum

DATE: April 15, 2021

TO: Kentucky Equal Justice Center Board

FROM: Rich Seckel, Director

RE: Financial Report for FY 2020

The following financial reports are attached:

**Profit and Loss Budget Overview FY 2020:** anticipated a gain of \$44 counting only \$80,000 of a potential \$250,000 from Public Welfare Foundation.

**Profit and Loss through December 31:** shows a gain of \$341,649 compared to the expected gain of \$44—a positive variance of \$341,604.

**Balance Sheet as of December 31:** shows Total Current Assets of \$702,171, up from \$663,816 on November 30 and up 96.01% percent from \$358,237 on December 31, 2019.

**Income and Expense Charts:** 84.17% of spending was payroll. 71.31% of income was from grants.

### Revised Carryover Prediction: Projected vs. Actual Year End Balance

| Total Current Assets November 30           | \$663,816 |
|--|-----------|
| Projected Current Assets December 31, 2020 | \$621,126 |
| Actual Current Assets December 31, 2020    | \$702,171 |

### **Unrestricted Funds**

| Audited   | 12/31/12 | \$24,254  |
|-----------|----------|-----------|
| Audited   | 12/31/13 | \$66,405  |
| Audited   | 12/31/14 | \$87,994  |
| Audited   | 12/31/15 | \$93,513  |
| Audited   | 12/31/16 | \$103,392 |
| Audited   | 12/31/17 | \$101,516 |
| Audited   | 12/31/18 | \$131,221 |
| Audited   | 12/31/19 | \$204,465 |
| Estimated | 12/31/20 | \$208,885 |

# **KEJC Unrestricted Fund Balance**

12/31/20

|                                     | Balance        |  |  |
|-------------------------------------|----------------|--|--|
| Total Current Assets                | 702,170.52     |  |  |
| Restricted Funds                    |                |  |  |
| BGCF Citizenship                    | 17,335.57      |  |  |
| CLASP Protecting Immigrant Families | 0              |  |  |
| Elhapa Foundation                   | 30,000.00<br>0 |  |  |
| Fayette County Bar Foundation       | 0              |  |  |
| Foundation for a Healthy KY Boots   | 15,272.82      |  |  |
| Health Law Fellowship               | 26,023.25      |  |  |
| Health Gains Communications         | 0              |  |  |
| Kentucky Bar Foundation             | 0              |  |  |
| KCEP Solidarity Giving              | 108.80         |  |  |
| KCEP Safety Net Initiative          | 24,843.97      |  |  |
| KCET Civic Engagement               | 6,520.26       |  |  |
| Louisville Bar Foundation           | 0              |  |  |
| Mason Fund for Maxwell Street       | 124,414.99     |  |  |
| MAZON Food Justice                  | 40,675.00      |  |  |
| MAZON Rapid Response                | 4,318.38       |  |  |
| NHeLP Health Law Defense            | 0              |  |  |
| Paycheck Protection Program         | 8,000.85       |  |  |
| Public Welfare Foundation           | 193,669.40     |  |  |
| United Way of the Bluegrass         | 6,093.30       |  |  |
| Total Restricted                    | 497,276.59     |  |  |
| Subtotal Unrestricted               | 204,893.93     |  |  |
| Obligated Funds                     |                |  |  |
| Client Trust                        | 5,911.00       |  |  |
| Client Funds                        | 1,920.00       |  |  |
| Undistributed Attorneys' Fees       | 3,991.00       |  |  |
| Total Unrestricted                  | 208,884.93     |  |  |

#### 12:26 PM 04/14/21 Accrual Basis

### Kentucky Equal Justice Center Profit & Loss Budget Overview January through December 2020

|                           | Jan - Dec 20 |
|---------------------------|--------------|
| Ordinary Income/Expense   |              |
| Income                    |              |
| Grants                    | 650,673.60   |
| In-kind Contributions     | 20,400.00    |
| Miscellaneous Income      | 25,000.00    |
| Other Donations           | 85,000.00    |
| Program Income            | 180,000.00   |
| Program Services          | 33,840.00    |
| Total Income              | 994,913.60   |
| Expense                   |              |
| Audit                     | 4,650.00     |
| Capital Additions         | 3,000.00     |
| Case Management           | 8,222.75     |
| Consultants               | 21,400.00    |
| Contract Labor            | 9,000.00     |
| Dues                      | 4,400.00     |
| Equipment Rental          | 4,780.84     |
| Insurance                 | 6,900.00     |
| Library                   | 2,160.00     |
| Litigation expense        | 3,660.00     |
| Miscellaneous             | 1,980.00     |
| Office Supplies           | 10,620.00    |
| Payroll Expenses          | 801,735.19   |
| Postage and Delivery      | 4,752.00     |
| Printing and Reproduction | 6,336.00     |
| Professional Fees         | 300.00       |
| Rent                      | 42,000.00    |
| Repairs                   | 720.00       |
| Task Forces and Meetings  | 4,080.00     |
| Telephone                 | 15,959.52    |
| Travel                    | 38,393.00    |
| Total Expense             | 995,049.30   |
| Net Ordinary Income       | -135.70      |
| Other Income/Expense      |              |
| Other Income              |              |
| Interest Income           | 180.00       |
| Other Income              | 0.00         |
| Total Other Income        | 180.00       |
| Net Other Income          | 180.00       |
| Net Income                | 44.30        |

12:28 PM 04/14/21 Accrual Basis

### Kentucky Equal Justice Center Profit & Loss January through December 2020

|                           | Jan - Dec 20 |
|---------------------------|--------------|
| Ordinary Income/Expense   |              |
| Income                    |              |
| Grants                    | 936,327.47   |
| In-kind Contributions     | 13,771.64    |
| Other Donations           | 105,445.25   |
| Program Income            | 180,000.00   |
| Program Services          | 52,402.60    |
| Total Income              | 1,287,946.96 |
| Expense                   |              |
| Audit                     | 4,835.00     |
| Case Management           | 7,613.00     |
| Consultants               | 9,515.00     |
| Contract Labor            | 4,224.38     |
| Depreciation Expense      | 2,526.58     |
| Dues                      | 4,202.00     |
| Equipment Rental          | 5,353.13     |
| Insurance                 | 7,510.75     |
| Library                   | 3,902.16     |
| Litigation expense        | 6,602.93     |
| Miscellaneous             | 489.97       |
| Office Supplies           | 8,117.70     |
| Payroll Expenses          | 817,647.66   |
| Postage and Delivery      | 4,142.19     |
| Printing and Reproduction | 3,190.57     |
| Rent                      | 41,532.00    |
| Repairs                   | 612.00       |
| Task Forces and Meetings  | 50.00        |
| Telephone                 | 22,204.10    |
| Travel                    | 17,110.84    |
| Total Expense             | 971,381.96   |
| Net Ordinary Income       | 316,565.00   |
| Other Income/Expense      |              |
| Other Income              |              |
| Interest Income           | 42.61        |
| Other Income              | 25,041.06    |
| Total Other Income        | 25,083.67    |
| Net Other Income          | 25,083.67    |
| Net Income                | 341,648.67   |

### Kentucky Equal Justice Center Profit & Loss Budget vs. Actual January through December 2020

|   | Jan - Dec 20         | Budget                | \$ Over Budget          | % of Budget                                  |
|---|----------------------|-----------------------|-------------------------|--|
| Ordinary Income/Expense   | 20020                | _ uugot               | + - : 0: 200yor         |  |
| Income  |                      |                       |                         |  |
| Grants  |                      |                       |                         |  |
| Blue Grass Community Foundation   | 15,000.00            | 20,000.00             | -5,000.00               | 75.0%<br>107.55%                             |
| Catholic Diocese of Lexington<br>Center for Responsible Lending         | 8,066.00<br>7,500.00 | 7,500.00              | 566.00                  | 107.55%                                      |
| Elhapa Foundation   | 30,000.00            |                       |                         |  |
| Fayette County Bar Foundation   | 0.00                 | 5,000.00              | -5,000.00               | 0.0%   |
| FHKY RHP Boots  | 50,000.00            | 50,000.00             | 0.00                    | 100.09                                       |
| Health Gains Communications   | 0.00                 | 20,000.00             | -20,000.00              | 0.0%   |
| HFGC Health Law Fellowship  | 90,000.00            | 90,000.00             | 0.00                    | 100.0%                                       |
| KCEP SNI  | 25,000.00            |                       |                         |  |
| KCET  | 8,100.00             |                       |                         |  |
| Kentucky Bar Foundation   | 0.00                 | 11,000.00             | -11,000.00              | 0.0  |
| Louisville Bar Foundation   | 0.00                 | 5,000.00              | -5,000.00               | 0.0  |
| MAZON Food Justice  | 69,712.00            | 67,947.60             | 1,764.40                | 102.69                                       |
| MAZON Rapid Response  | 7,100.00             |                       |                         |  |
| Paycheck Protection Program   | 142,452.00           |                       |                         |  |
| Public Welfare Foundation   | 250,000.00           | 80,000.00             | 170,000.00              | 312.5%                                       |
| Restricted  | 0.00                 | 61,000.00             | -61,000.00              | 0.0  |
| United Way of the Bluegrass   | 12,960.00            | 16,000.00             | -3,040.00               | 81.09  |
| Unrestricted  | 0.00                 | 1,800.00              | -1,800.00               | 0.04   |
| VOCA Justice Cabinet  | 202,437.47           | 215,426.00            | -12,988.53              | 93.97  |
| Grants - Other  | 18,000.00            |                       |                         |  |
| Total Grants  | 936,327.47           | 650,673.60            | 285,653.87              | 143.99                                       |
| In-kind Contributions   | 13,771.64            | 20,400.00             | -6,628.36               | 67.51  |
| Miscellaneous Income  | 0.00                 | 25,000.00             | -25,000.00              | 0.0  |
| Other Donations   | 105,445.25           | 85,000.00             | 20,445.25               | 124.05                                       |
| Program Income  | 180,000.00           | 180,000.00            | 0.00                    | 100.09                                       |
| Program Services  |                      |                       |                         |  |
| Attorneys Fees  | 35,172.60            | 15,840.00             | 19,332.60               | 222.05                                       |
| Client Fees   | 11,730.00            | 18,000.00             | -6,270.00               | 65.179                                       |
| Program Services - Other  | 5,500.00             | 0.00                  | 5,500.00                | 100.09                                       |
| Total Program Services  | 52,402.60            | 33,840.00             | 18,562.60               | 154.859                                      |
| Total Income  | 1,287,946.96         | 994,913.60            | 293,033.36              | 129.459                                      |
| Expense   | 1 005 00             | 4 959 99              | 105.00                  |  |
|   | 4,835.00             | 4,650.00              | 185.00                  | 103.989                                      |
| Capital Additions   | 0.00                 | 3,000.00              | -3,000.00               | 0.0  |
| Case Management<br>Consultants  | 7,613.00             | 8,222.75              | -609.75                 | 92.59  |
| Contract Labor  | 9,515.00<br>4,224.38 | 21,400.00<br>9,000.00 | -11,885.00<br>-4,775.62 | 44.46 <sup>4</sup><br>46.94                  |
| Depreciation Expense  | 2,526.58             | 3,000.00              | -4,773.02               | 40.34  |
| Dues  | 4,202.00             | 4,400.00              | -198.00                 | 95.5   |
| Equipment Rental  | 5,353.13             | 4,780.84              | 572.29                  | 111.97                                       |
| Insurance   | 7,510.75             | 6,900.00              | 610.75                  | 108.85                                       |
| Library   | 3,902.16             | 2,160.00              | 1,742.16                | 180.66                                       |
| Litigation expense  | 6,602.93             | 3,660.00              | 2,942.93                | 180.41                                       |
| Miscellaneous   | 489.97               | 1,980.00              | -1,490.03               | 24.75  |
| Office Supplies   | 8,117.70             | 10,620.00             | -2,502.30               | 76.44  |
| Payroll Expenses  | 817,647.66           | 801,735.19            | 15,912.47               | 101.99                                       |
| Postage and Delivery  | 4,142.19             | 4,752.00              | -609.81                 | 87.17  |
| Printing and Reproduction   | 3,190.57             | 6,336.00              | -3,145.43               | 50.36  |
| Professional Fees   | 0.00                 | 300.00                | -300.00                 | 0.04   |
| Rent  | 41,532.00            | 42,000.00             | -468.00                 | 98.89  |
| Repairs   | 612.00               | 720.00                | -108.00                 | 85.04  |
| Task Forces and Meetings  | 50.00                | 4,080.00              | -4,030.00               | 1.23   |
| Telephone   | 22,204.10            | 15,959.52             | 6,244.58                | 139.13                                       |
| Travel  | 17,110.84            | 38,393.00             | -21,282.16              | 44.57  |
| Total Expense   | 971,381.96           | 995,049.30            | -23,667.34              | 97.62  |
| ··· •   | 316,565.00           | -135.70               | 316,700.70              | -233,282.98                                  |
| Net Ordinary Income   |                      |                       | 0.0,.00.70              | _30,202.30                                   |
| Net Ordinary Income<br>Other Income/Expense                             | 310,303.00           |                       |                         |  |
| Other Income/Expense  | 310,303.00           |                       |                         |  |
| Other Income/Expense<br>Other Income                                    |                      | 180.00                | -137.39                 | 23 67  |
| Other Income/Expense<br>Other Income<br>Interest Income                 | 42.61                | 180.00                | -137.39<br>25.041.06    |  |
| Other Income/Expense<br>Other Income<br>Interest Income<br>Other Income | 42.61<br>25,041.06   | 0.00                  | 25,041.06               | 100.09                                       |
| Other Income/Expense<br>Other Income<br>Interest Income                 | 42.61                |                       |                         | 23.679<br>100.09<br>13,935.379<br>13,935.379 |

2:01 PM 04/14/21 Accrual Basis

### Kentucky Equal Justice Center Balance Sheet As of December 31, 2020

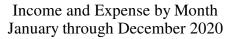
|                                 | Dec 31, 20 |
|---------------------------------|------------|
| ASSETS                          |            |
| Current Assets                  |            |
| Checking/Savings                |            |
| Chase Checking                  | 344,995.77 |
| Chase IOLTA                     | 3,620.00   |
| Chase Savings                   | 100,238.15 |
| Vanguard Brokerage              | 124,414.99 |
| Total Checking/Savings          | 573,268.91 |
| Accounts Receivable             |            |
| Accounts Receivable             | 77,574.75  |
| Total Accounts Receivable       | 77,574.75  |
| Other Current Assets            |            |
| Undeposited Funds               | 51,326.86  |
| Total Other Current Assets      | 51,326.86  |
| Total Current Assets            | 702,170.52 |
| Other Assets                    |            |
| Accumulated Depreciation - Comp | -53,307.98 |
| Computer and Phone Equipment    | 57,623.63  |
| Rental Deposit                  | 715.00     |
| Total Other Assets              | 5,030.65   |
| TOTAL ASSETS                    | 707,201.17 |
| LIABILITIES & EQUITY            |            |
| Liabilities                     |            |
| Current Liabilities             |            |
| Accounts Payable                |            |
| Accounts Payable                | 49.04      |
| Total Accounts Payable          | 49.04      |
| Other Current Liabilities       |            |
| Client Trust Funds              | 5,911.00   |
| Direct Deposit Liabilities      | -106.50    |
| Payroll Liabilities             | -571.01    |
| Total Other Current Liabilities | 5,233.49   |
| Total Current Liabilities       | 5,282.53   |
| Long Term Liabilities           |            |
| Accrued leave                   | 38,591.90  |
| Total Long Term Liabilities     | 38,591.90  |
| Total Liabilities               | 43,874.43  |
| Equity                          |            |
| Opening Bal Equity              | 52,900.79  |
| Retained Earnings               | 71,139.92  |
| Temporarily Restricted Net Asse | 197,637.36 |
| Net Income                      | 341,648.67 |
| Total Equity                    | 663,326.74 |
| TOTAL LIABILITIES & EQUITY      | 707,201.17 |

#### 2:03 PM 04/14/21 Accrual Basis

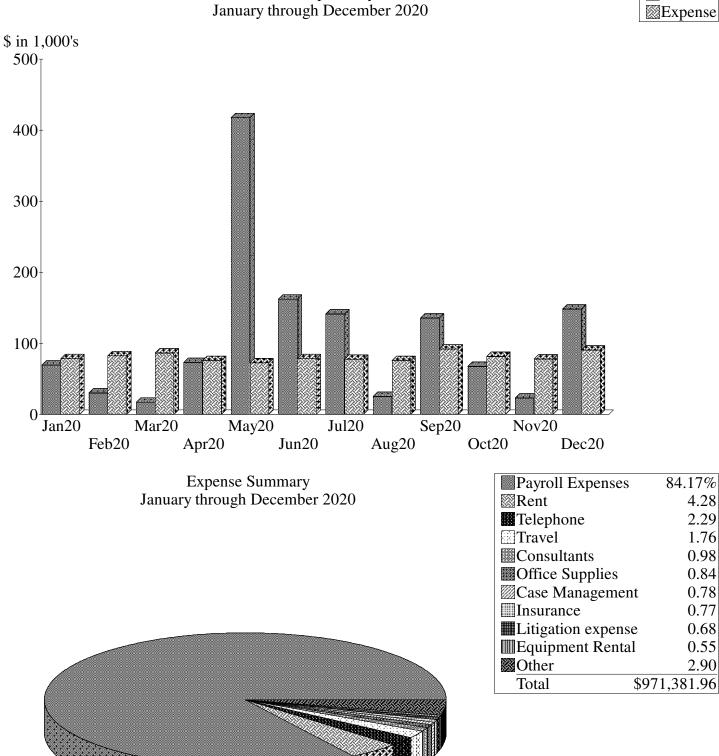
## Kentucky Equal Justice Center Balance Sheet Prev Year Comparison

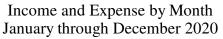
As of December 31, 2020

|                                 | Dec 31, 20 | Dec 31, 19 | \$ Change  | % Change  |
|---------------------------------|------------|------------|------------|-----------|
| ASSETS                          |            |            |            |           |
| Current Assets                  |            |            |            |           |
| Checking/Savings                |            |            |            |           |
| Chase Checking                  | 344,995.77 | 52,566.95  | 292,428.82 | 556.3%    |
| Chase IOLTA                     | 3,620.00   | 3,620.00   | 0.00       | 0.0%      |
| Chase Savings                   | 100,238.15 | 115,195.54 | -14,957.39 | -12.98%   |
| Vanguard Brokerage              | 124,414.99 | 79,373.93  | 45,041.06  | 56.75%    |
| Total Checking/Savings          | 573,268.91 | 250,756.42 | 322,512.49 | 128.62%   |
| Accounts Receivable             |            |            |            |           |
| Accounts Receivable             | 77,574.75  | 107,480.08 | -29,905.33 | -27.82%   |
| Total Accounts Receivable       | 77,574.75  | 107,480.08 | -29,905.33 | -27.82%   |
| Other Current Assets            |            |            |            |           |
| Undeposited Funds               | 51,326.86  | 0.00       | 51,326.86  | 100.0%    |
| Total Other Current Assets      | 51,326.86  | 0.00       | 51,326.86  | 100.0%    |
| Total Current Assets            | 702,170.52 | 358,236.50 | 343,934.02 | 96.01%    |
| Other Assets                    |            |            |            |           |
| Accumulated Depreciation - Comp | -53,307.98 | -50,781.40 | -2,526.58  | -4.98%    |
| Computer and Phone Equipment    | 57,623.63  | 57,623.63  | 0.00       | 0.0%      |
| Rental Deposit                  | 715.00     | 715.00     | 0.00       | 0.0%      |
| Total Other Assets              | 5,030.65   | 7,557.23   | -2,526.58  | -33.43%   |
| TOTAL ASSETS                    | 707,201.17 | 365,793.73 | 341,407.44 | 93.33%    |
| LIABILITIES & EQUITY            |            |            |            |           |
| Liabilities                     |            |            |            |           |
| Current Liabilities             |            |            |            |           |
| Accounts Payable                |            |            |            |           |
| Accounts Payable                | 49.04      | 0.00       | 49.04      | 100.0%    |
| Total Accounts Payable          | 49.04      | 0.00       | 49.04      | 100.0%    |
| Other Current Liabilities       |            |            |            |           |
| Client Trust Funds              | 5,911.00   | 5,911.00   | 0.00       | 0.0%      |
| Direct Deposit Liabilities      | -106.50    | -568.57    | 462.07     | 81.27%    |
| Payroll Liabilities             | -571.01    | 181.33     | -752.34    | -414.9%   |
| Total Other Current Liabilities | 5,233.49   | 5,523.76   | -290.27    | -5.26%    |
| Total Current Liabilities       | 5,282.53   | 5,523.76   | -241.23    | -4.37%    |
| Long Term Liabilities           |            |            |            |           |
| Accrued leave                   | 38,591.90  | 38,591.90  | 0.00       | 0.0%      |
| Total Long Term Liabilities     | 38,591.90  | 38,591.90  | 0.00       | 0.0%      |
| Total Liabilities               | 43,874.43  | 44,115.66  | -241.23    | -0.55%    |
| Equity                          |            |            |            |           |
| Opening Bal Equity              | 52,900.79  | 52,900.79  | 0.00       | 0.0%      |
| Retained Earnings               | 71,139.92  | 78,320.35  | -7,180.43  | -9.17%    |
| Temporarily Restricted Net Asse | 197,637.36 | 197,637.36 | 0.00       | 0.0%      |
| Net Income                      | 341,648.67 | -7,180.43  | 348,829.10 | 4,858.05% |
| Total Equity                    | 663,326.74 | 321,678.07 | 341,648.67 | 106.21%   |
|                                 |            |            |            | 100.2170  |



Income





Income

Expense

1.05

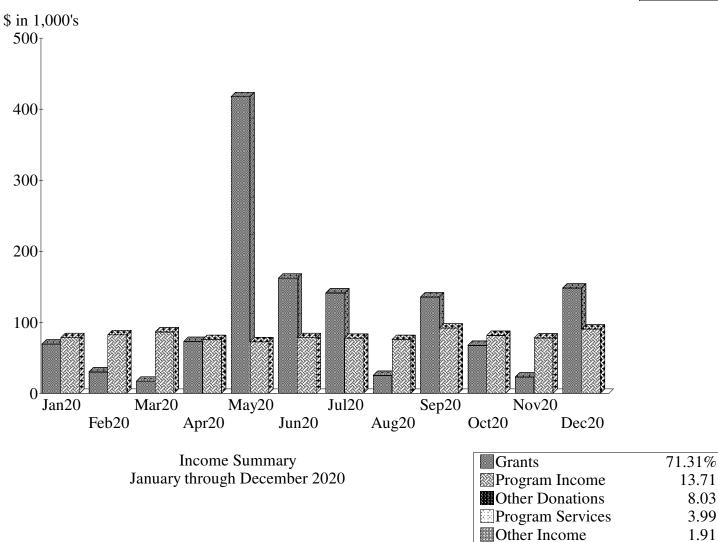
0.01

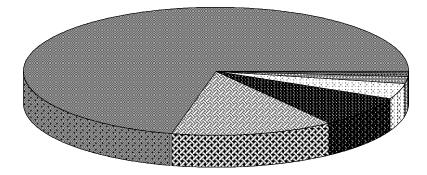
\$1,313,030.63

In-kind Contributions

Interest Income

Total

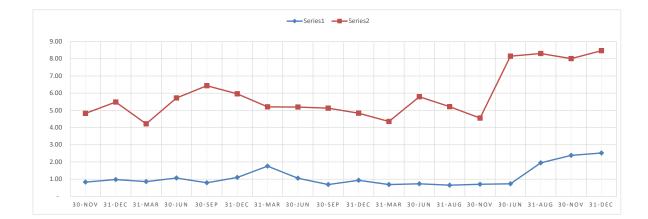




#### Months of Reserves 2016-2020

Restricted and Unrestricted

|                        | 2016    |         |         |         | 2017    |         |         |         | 2018    |         |         |         | 2019    |         |         |         | 2020    |         |         |         |
|------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|                        | 31-Mar  | 30-Jun  | 30-Nov  | 31-Dec  | 31-Mar  | 30-Jun  | 30-Sep  | 31-Dec  | 31-Mar  | 30-Jun  | 30-Sep  | 31-Dec  | 31-Mar  | 30-Jun  | 31-Aug  | 30-Nov  | 30-Jun  | 31-Aug  | 30-Nov  | 31-Dec  |
| Monthly Total Budget   | 56,807  | 56,807  | 56,807  | 56,807  | 53,141  | 53,141  | 53,141  | 56,012  | 60,198  | 60,198  | 74,973  | 74,973  | 74,323  | 74,323  | 74,323  | 74,323  | 82,920  | 82,920  | 82,920  | 82,920  |
| Unrestricted Assets    | 68,665  | 61,201  | 46,944  | 55,565  | 45,384  | 56,524  | 42,052  | 61,278  | 105,546 | 63,228  | 51,291  | 69,964  | 51,003  | 54,011  | 48,144  | 51,960  | 60,600  | 161,532 | 197,607 | 208,885 |
| Total Current Assets   | 361,976 | 284,755 | 274,084 | 311,418 | 223,867 | 304,026 | 341,756 | 333,733 | 313,143 | 312,638 | 384,280 | 362,671 | 323,395 | 430,146 | 387,636 | 338,245 | 675,948 | 688,806 | 663,816 | 702,171 |
| Percent Unrestricted   | 18.97%  | 21.49%  | 17.13%  | 17.84%  | 20.27%  | 18.59%  | 12.30%  | 18.36%  | 33.71%  | 20.22%  | 13.35%  | 19.29%  | 15.77%  | 12.56%  | 12.42%  | 15.36%  | 8.97%   | 23.45%  | 29.77%  | 29.75%  |
| Months of Unrestricted | 1.21    | 1.08    | 0.83    | 0.98    | 0.85    | 1.06    | 0.79    | 1.09    | 1.75    | 1.05    | 0.68    | 0.93    | 0.69    | 0.73    | 0.65    | 0.70    | 0.73    | 1.95    | 2.38    | 2.52    |
| Months of Total        | 6.37    | 5.01    | 4.82    | 5.48    | 4.21    | 5.72    | 6.43    | 5.96    | 5.20    | 5.19    | 5.13    | 4.84    | 4.35    | 5.79    | 5.22    | 4.55    | 8.15    | 8.31    | 8.01    | 8.47    |



# **KEJC Recent Fundraising Effort**

| 2019 Source                             | For               | Status     | Requested   | Awarded     | % Awarded |
|---|-------------------|------------|-------------|-------------|-----------|
| Bluegrass Community Foundation          | Immigration       | Awarded    | 15,000      | 15,000      | 100%      |
| Catholic Diocese of Lexington           | Immigration       | Awarded    | 8,630       | 8,630       | 100%      |
| Center for Responsible Lending          | Consumer          | Awarded    | -           | 7,500       | 100%      |
| Community Farm Alliance Double Dollars  | Public Benefits   | Awarded    | 25,000      | 25,000      | 100%      |
| Elhapa Foundation                       | General Support   | Awarded    | -           | 30,000      | 100%      |
| Fayette County Bar Foundation           | Immigration       | Awarded    | 7,695       | 5,000       | 65%       |
| Foundation for a Healthy Kentucky Boots | Health Outreach   | Awarded    | 50,000      | 50,000      | 100%      |
| Good Giving Challenge                   | General Support   | Completed  | 35,000      | 50,827      | 145%      |
| Health Law Fellowship Healthy Kentucky  | Health Advocacy   | Awarded    | 45,000      | 45,000      | 100%      |
| Health Law Fellowship Interact          | Health Fellowship | Awarded    | 45,000      | 45,000      | 100%      |
| HHCK Housing Response                   | Housing           | Awarded    | 7,500       | 3,000       | 40%       |
| Holiday Donations 12/1 to 1/31          | General Support   | Completed  | 15,000      | 64,325      | 429%      |
| Kentucky Bar Foundation                 | Immigration       | Denied     | 12,110      | -           | 0%        |
| KCEP Safety Net Initiative              | Public Benefits   | Awarded    | 50,000      | 50,000      | 100%      |
| Kentucky Civic Engagement Table         | Communications    | Awarded    | 8,120       | 8,120       | 100%      |
| Kentucky Gives Day                      | General Support   | Completed  | 3,000       | 4,221       | 141%      |
| MAZON Emerging Advocacy                 | Hunger Advocacy   | Awarded    | 64,712      | 69,712      | 108%      |
| MAZON Rapid Response                    | Public Benefits   | Awarded    | 7,100       | 7,100       | 100%      |
| Paycheck Protection Program             | Payroll and Rent  | Loaned     | 142,452     | 142,452     | 100%      |
| Protecting Immigration Families         | Public Charge     | Awarded    | 15,000      | 15,000      | 100%      |
| Public Welfare Foundation               | Worker's Rights   | Awarded    | 250,000     | 250,000     | 100%      |
| United Way of the Bluegrass             | Immigration       | Awarded    | 12,960      | 12,960      | 100%      |
| VOCA 2020-2021                          | Immigration       | Awarded    | 213,095     | 213,095     | 100%      |
|   |                   | Total 2020 | \$1,032,374 | \$1,121,942 | 109%      |
|   |                   | 2011-2020  | \$5,263,907 | \$5,009,437 | 95%       |

Coming Up

| VOCA | Immigration | Planning | 215,000   |     | 0%  |
|------|-------------|----------|-----------|-----|-----|
|      |             | Subtotal | \$215,000 | \$0 | \$0 |



Kentucky Equal Justice Center 201 W. Short Street, Suite 310 Lexington, KY 40507

T: 859-233-3057 F: 859-233-0007

# Memorandum

DATE: April 15, 2021

TO: Kentucky Equal Justice Center Board

FROM: Rich Seckel, Director

**RE:** Financial Report through March 2021

The following financial reports are attached:

**Profit and Loss Budget Overview FY 2021:** anticipates a loss of \$175,438 offset primarily by \$170,000 in advance Public Welfare Foundation funds.

**Profit and Loss through March 31:** shows a loss of -\$59,159 compared to the expected loss of -\$119,582—a positive variance of \$60,423 including Vanguard brokerage gains.

**Balance Sheet as of March 31:** shows Total Current Assets of \$643,245, down from \$702,171, on December 31 but up 178.55% from \$230,929 on March 31, 2020.

**Income and Expense Charts:** 85.01% of spending was payroll. 53.58% of income was from grants.

### **Carryover Prediction**

| Total Current Assets December 31, 2020     | \$702,171  |
|--|------------|
| Plus budgeted gain for the year            | -\$175,438 |
| Projected Current Assets December 31, 2021 | \$526,733  |

### **Unrestricted Funds**

| Audited   | 12/31/12 | \$24,254  |
|-----------|----------|-----------|
| Audited   | 12/31/13 | \$66,405  |
| Audited   | 12/31/14 | \$87,994  |
| Audited   | 12/31/15 | \$93,513  |
| Audited   | 12/31/16 | \$103,392 |
| Audited   | 12/31/17 | \$101,516 |
| Audited   | 12/31/18 | \$131,221 |
| Audited   | 12/31/19 | \$204,465 |
| Estimated | 12/31/20 | \$208,885 |
| Estimated | 3/31/21  | \$241,345 |

# KEJC Unrestricted Fund Balance 3/31/21

|                                     | Balance    |
|-------------------------------------|------------|
| Total Current Assets                | 643,245.24 |
| Restricted Funds                    |            |
| BGCF Citizenship                    | 14,230.52  |
| CLASP Protecting Immigrant Families | 14,695.08  |
| Community Farm Alliance             | -2,677.55  |
| Elhapa Foundation                   | 23,157.46  |
| Fayette County Bar Foundation       | 4319.65    |
| Foundation for a Healthy KY Boots   | 298.01     |
| Health Law Fellowship               | 6,192.94   |
| Health Gains Communications         | 0          |
| Kentucky Bar Foundation             | 0          |
| KCEP Solidarity Giving              | 31.37      |
| KCEP Safety Net Initiative          | 18,420.96  |
| KCET Civic Engagement               | 5,900.77   |
| Louisville Bar Foundation           | 0          |
| Mason Fund for Maxwell Street       | 126,335.02 |
| MAZON Food Justice                  | 22,737.46  |
| MAZON Rapid Response                | 4,318.38   |
| NHeLP Health Law Defense            | 0.00       |
| Paycheck Protection Program         | 7,892.29   |
| Public Welfare Foundation           | 157,572.00 |
| United Way of the Bluegrass         | 2,467.06   |
| Total Restricted                    | 405,891.42 |
| Subtotal Unrestricted               | 237,353.82 |
| Obligated Funds                     |            |
| Client Trust                        | 5,911.00   |
| Client Funds                        | 1,920.00   |
| Undistributed Attorneys Fees        | 3,991.00   |
|                                     | -,         |
| Total Unrestricted                  | 241,344.82 |

6:30 PM 04/14/21 Accrual Basis

### Kentucky Equal Justice Center Profit & Loss Budget Overview January through December 2021

|                           | Jan - Dec 21 |
|---------------------------|--------------|
| Ordinary Income/Expense   |              |
| Income                    |              |
| Grants                    | 577,805.00   |
| In-kind Contributions     | 20,400.00    |
| Miscellaneous Income      | 18,000.00    |
| Other Donations           | 93,600.00    |
| Program Income            | 180,000.00   |
| Program Services          | 32,200.00    |
| Total Income              | 922,005.00   |
| Expense                   |              |
| Audit                     | 4,815.00     |
| Capital Additions         | 4,500.00     |
| Case Management           | 5,815.68     |
| Consultants               | 18,100.00    |
| Contract Labor            | 6,880.00     |
| Dues                      | 4,617.50     |
| Equipment Rental          | 4,782.16     |
| Insurance                 | 7,640.00     |
| Library                   | 2,380.00     |
| Litigation expense        | 3,840.00     |
| Miscellaneous             | 1,680.00     |
| Office Supplies           | 9,960.00     |
| Payroll Expenses          | 903,064.78   |
| Postage and Delivery      | 4,860.00     |
| Printing and Reproduction | 6,156.00     |
| Professional Fees         | 300.00       |
| Rent                      | 50,400.00    |
| Repairs                   | 720.00       |
| Task Forces and Meetings  | 5,040.00     |
| Telephone                 | 15,647.52    |
| Travel                    | 36,424.00    |
| Total Expense             | 1,097,622.64 |
| Net Ordinary Income       | -175,617.64  |
| Other Income/Expense      |              |
| Other Income              |              |
| Interest Income           | 180.00       |
| Total Other Income        | 180.00       |
| Net Other Income          | 180.00       |
| Net Income                | -175,437.64  |

6:33 PM 04/14/21 Accrual Basis

### Kentucky Equal Justice Center Profit & Loss January through March 2021

|                           | Jan - Mar 21 |
|---------------------------|--------------|
| Ordinary Income/Expense   |              |
| Income                    |              |
| Grants                    | 105,901.99   |
| In-kind Contributions     | 986.00       |
| Other Donations           | 43,799.07    |
| Program Income            | 45,000.00    |
| Program Services          | 50.00        |
| Total Income              | 195,737.06   |
| Expense                   |              |
| Case Management           | 3,519.98     |
| Consultants               | 7,062.50     |
| Contract Labor            | 1,000.00     |
| Dues                      | 1,708.35     |
| Equipment Rental          | 771.47       |
| Insurance                 | 5,394.31     |
| Library                   | 437.00       |
| Litigation expense        | 703.25       |
| Office Supplies           | 2,195.03     |
| Payroll Expenses          | 218,313.65   |
| Postage and Delivery      | 924.04       |
| Printing and Reproduction | 1,889.25     |
| Rent                      | 8,486.00     |
| Telephone                 | 3,137.08     |
| Travel                    | 1,278.87     |
| Total Expense             | 256,820.78   |
| Net Ordinary Income       | -61,083.72   |
| Other Income/Expense      |              |
| Other Income              |              |
| Interest Income           | 4.88         |
| Other Income              | 1,920.03     |
| Total Other Income        | 1,924.91     |
| Net Other Income          | 1,924.91     |
| Net Income                | -59,158.81   |

6:36 PM 04/14/21 Accrual Basis

# Kentucky Equal Justice Center Profit & Loss Budget vs. Actual

January through March 2021

|                               | Jan - Mar 21 | Budget      | \$ Over Budget | % of Budget |
|-------------------------------|--------------|-------------|----------------|-------------|
| Ordinary Income/Expense       |              |             |                |             |
| Income                        |              |             |                |             |
| Grants                        |              |             |                |             |
| Catholic Diocese of Lexington | 2,158.00     | 2,000.00    | 158.00         | 107.9%      |
| CLASP PIF                     | 15,000.00    | 3,750.00    | 11,250.00      | 400.0%      |
| Community Farm Alliance VHK   | 30,000.00    |             |                |             |
| Fayette County Bar Foundation | 6,000.00     | 0.00        | 6,000.00       | 100.0%      |
| Restricted                    | 0.00         | 15,250.00   | -15,250.00     | 0.0%        |
| United Way of the Bluegrass   | 0.00         | 3,000.00    | -3,000.00      | 0.0%        |
| Unrestricted                  | 0.00         | 4,200.00    | -4,200.00      | 0.0%        |
| VOCA Justice Cabinet          | 52,743.99    | 53,273.25   | -529.26        | 99.01%      |
| Total Grants                  | 105,901.99   | 81,473.25   | 24,428.74      | 129.98%     |
| In-kind Contributions         | 986.00       | 5,100.00    | -4,114.00      | 19.33%      |
| Other Donations               | 43,799.07    | 13,650.00   | 30,149.07      | 320.87%     |
| Program Income                | 45,000.00    | 45,000.00   | 0.00           | 100.0%      |
| Program Services              | 50.00        | 8,050.00    | -8,000.00      | 0.62%       |
| Total Income                  | 195,737.06   | 153,273.25  | 42,463.81      | 127.71%     |
| Expense                       |              |             |                |             |
| Capital Additions             | 0.00         | 1,125.00    | -1,125.00      | 0.0%        |
| Case Management               | 3,519.98     | 0.00        | 3,519.98       | 100.0%      |
| Consultants                   | 7,062.50     | 4,525.00    | 2,537.50       | 156.08%     |
| Contract Labor                | 1,000.00     | 1,720.00    | -720.00        | 58.14%      |
| Dues                          | 1,708.35     | 1,154.37    | 553.98         | 147.99%     |
| Equipment Rental              | 771.47       | 1,195.54    | -424.07        | 64.53%      |
| Insurance                     | 5,394.31     | 6,020.00    | -625.69        | 89.61%      |
| Library                       | 437.00       | 595.00      | -158.00        | 73.45%      |
| Litigation expense            | 703.25       | 960.00      | -256.75        | 73.26%      |
| Miscellaneous                 | 0.00         | 420.00      | -420.00        | 0.0%        |
| Office Supplies               | 2,195.03     | 2,490.00    | -294.97        | 88.15%      |
| Payroll Expenses              | 218,313.65   | 222,883.46  | -4,569.81      | 97.95%      |
| Postage and Delivery          | 924.04       | 1,215.00    | -290.96        | 76.05%      |
| Printing and Reproduction     | 1,889.25     | 1,539.00    | 350.25         | 122.76%     |
| Rent                          | 8,486.00     | 12,600.00   | -4,114.00      | 67.35%      |
| Repairs                       | 0.00         | 180.00      | -180.00        | 0.0%        |
| Task Forces and Meetings      | 0.00         | 1,260.00    | -1,260.00      | 0.0%        |
| Telephone                     | 3,137.08     | 3,911.88    | -774.80        | 80.19%      |
| Travel                        | 1,278.87     | 9,106.00    | -7,827.13      | 14.04%      |
| Total Expense                 | 256,820.78   | 272,900.25  | -16,079.47     | 94.11%      |
| Net Ordinary Income           | -61,083.72   | -119,627.00 | 58,543.28      | 51.06%      |
| Other Income/Expense          |              |             |                |             |
| Other Income                  |              |             |                |             |
| Interest Income               | 4.88         | 45.00       | -40.12         | 10.84%      |
| Other Income                  | 1,920.03     |             |                |             |
| Total Other Income            | 1,924.91     | 45.00       | 1,879.91       | 4,277.58%   |
| Net Other Income              | 1,924.91     | 45.00       | 1,879.91       | 4,277.58%   |
| Income                        | -59,158.81   | -119,582.00 | 60,423.19      | 49.47%      |

6:39 PM 04/14/21 Accrual Basis

### Kentucky Equal Justice Center Balance Sheet As of March 31, 2021

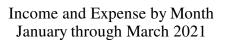
|                                 | Mar 31, 21 |
|---------------------------------|------------|
| ASSETS                          |            |
| Current Assets                  |            |
| Checking/Savings                |            |
| Chase Checking                  | 360,347.35 |
| Chase IOLTA                     | 3,620.00   |
| Chase Savings                   | 100,243.03 |
| Vanguard Brokerage              | 126,335.02 |
| Total Checking/Savings          | 590,545.40 |
| Accounts Receivable             |            |
| Accounts Receivable             | 52,699.84  |
| Total Accounts Receivable       | 52,699.84  |
| Total Current Assets            | 643,245.24 |
| Other Assets                    |            |
| Accumulated Depreciation - Comp | -53,307.98 |
| Computer and Phone Equipment    | 60,356.60  |
| Rental Deposit                  | 715.00     |
| Total Other Assets              | 7,763.62   |
| TOTAL ASSETS                    | 651,008.86 |
| LIABILITIES & EQUITY            |            |
| Liabilities                     |            |
| Current Liabilities             |            |
| Accounts Payable                |            |
| Accounts Payable                | -245.00    |
| Total Accounts Payable          | -245.00    |
| Other Current Liabilities       |            |
| Client Trust Funds              | 5,911.00   |
| Direct Deposit Liabilities      | 172.97     |
| Payroll Liabilities             | 2,410.06   |
| Total Other Current Liabilities | 8,494.03   |
| Total Current Liabilities       | 8,249.03   |
| Long Term Liabilities           |            |
| Accrued leave                   | 38,591.90  |
| Total Long Term Liabilities     | 38,591.90  |
| Total Liabilities               | 46,840.93  |
| Equity                          |            |
| Opening Bal Equity              | 52,900.79  |
| Retained Earnings               | 412,788.59 |
| Temporarily Restricted Net Asse | 197,637.36 |
| Net Income                      | -59,158.81 |
| Total Equity                    | 604,167.93 |
| TOTAL LIABILITIES & EQUITY      | 651,008.86 |

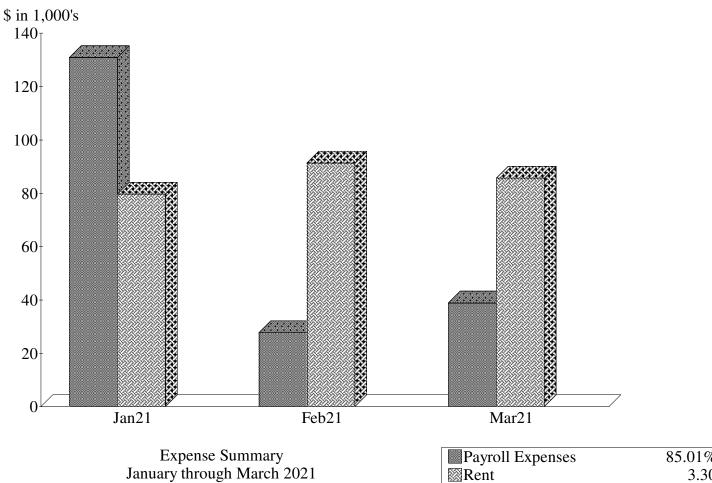
#### 6:43 PM 04/14/21 Accrual Basis

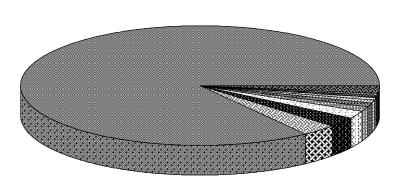
# Kentucky Equal Justice Center Balance Sheet Prev Year Comparison

As of March 31, 2021

|                                 | Mar 31, 21 | Mar 31, 20  | \$ Change  | % Change  |
|---------------------------------|------------|-------------|------------|-----------|
| ASSETS                          |            |             |            |           |
| Current Assets                  |            |             |            |           |
| Checking/Savings                |            |             |            |           |
| Chase Checking                  | 360,347.35 | 13,602.73   | 346,744.62 | 2,549.08% |
| Chase IOLTA                     | 3,620.00   | 3,620.00    | 0.00       | 0.0%      |
| Chase Savings                   | 100,243.03 | 100,220.85  | 22.18      | 0.02%     |
| Vanguard Brokerage              | 126,335.02 | 66,700.81   | 59,634.21  | 89.41%    |
| Total Checking/Savings          | 590,545.40 | 184,144.39  | 406,401.01 | 220.7%    |
| Accounts Receivable             |            |             |            |           |
| Accounts Receivable             | 52,699.84  | 46,784.87   | 5,914.97   | 12.64%    |
| Total Accounts Receivable       | 52,699.84  | 46,784.87   | 5,914.97   | 12.64%    |
| Total Current Assets            | 643,245.24 | 230,929.26  | 412,315.98 | 178.55%   |
| Other Assets                    |            |             |            |           |
| Accumulated Depreciation - Comp | -53,307.98 | -50,781.40  | -2,526.58  | -4.98%    |
| Computer and Phone Equipment    | 60,356.60  | 57,623.63   | 2,732.97   | 4.74%     |
| Rental Deposit                  | 715.00     | 715.00      | 0.00       | 0.0%      |
| Total Other Assets              | 7,763.62   | 7,557.23    | 206.39     | 2.73%     |
| TOTAL ASSETS                    | 651,008.86 | 238,486.49  | 412,522.37 | 172.98%   |
| LIABILITIES & EQUITY            |            |             |            |           |
| Liabilities                     |            |             |            |           |
| Current Liabilities             |            |             |            |           |
| Accounts Payable                |            |             |            |           |
| Accounts Payable                | -245.00    | 2,000.00    | -2,245.00  | -112.25%  |
| Total Accounts Payable          | -245.00    | 2,000.00    | -2,245.00  | -112.25%  |
| Other Current Liabilities       |            |             |            |           |
| Client Trust Funds              | 5,911.00   | 5,911.00    | 0.00       | 0.0%      |
| Direct Deposit Liabilities      | 172.97     | 172.97      | 0.00       | 0.0%      |
| Payroll Liabilities             | 2,410.06   | 735.76      | 1,674.30   | 227.56%   |
| Total Other Current Liabilities | 8,494.03   | 6,819.73    | 1,674.30   | 24.55%    |
| Total Current Liabilities       | 8,249.03   | 8,819.73    | -570.70    | -6.47%    |
| Long Term Liabilities           |            |             |            |           |
| Accrued leave                   | 38,591.90  | 38,591.90   | 0.00       | 0.0%      |
| Total Long Term Liabilities     | 38,591.90  | 38,591.90   | 0.00       | 0.0%      |
| Total Liabilities               | 46,840.93  | 47,411.63   | -570.70    | -1.2%     |
| Equity                          |            |             |            |           |
| Opening Bal Equity              | 52,900.79  | 52,900.79   | 0.00       | 0.0%      |
| Retained Earnings               | 412,788.59 | 71,139.92   | 341,648.67 | 480.25%   |
| Temporarily Restricted Net Asse | 197,637.36 | 197,637.36  | 0.00       | 0.0%      |
| Net Income                      | -59,158.81 | -130,603.21 | 71,444.40  | 54.7%     |
| Total Equity                    | 604,167.93 | 191,074.86  | 413,093.07 | 216.19%   |
| TOTAL LIABILITIES & EQUITY      | 651,008.86 | 238,486.49  | 412,522.37 | 172.98%   |

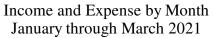






| Payroll Expenses          | 85.01%    |
|---------------------------|-----------|
| Rent                      | 3.30      |
| Consultants               | 2.75      |
| Insurance                 | 2.10      |
| Case Management           | 1.37      |
| Telephone                 | 1.22      |
| Office Supplies           | 0.85      |
| Printing and Reproduction | 0.74      |
| Dues                      | 0.67      |
| Travel                    | 0.50      |
| Other                     | 1.49      |
| Total \$25                | 56,820.78 |

Income Expense



Income

Expense

0.50

0.03

0.01

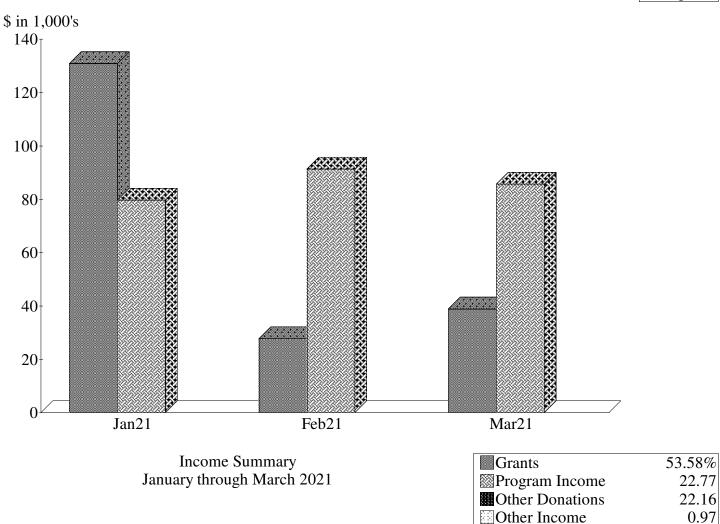
\$197,661.97

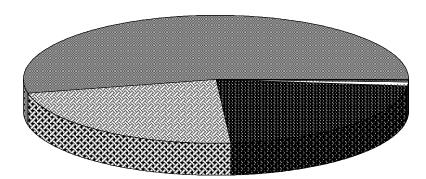
In-kind Contributions

Program Services

Interest Income

Total





#### Months of Reserves 2016-2021

Restricted and Unrestricted

|                        | 2016 2017 |         |         |         | 2018 2019 |         |         |         |         | 9 2020  |         |         |         |         | 2021    |         |         |         |         |         |         |
|------------------------|-----------|---------|---------|---------|-----------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|                        | 31-Mar    | 30-Jun  | 30-Nov  | 31-Dec  | 31-Mar    | 30-Jun  | 30-Sep  | 31-Dec  | 31-Mar  | 30-Jun  | 30-Sep  | 31-Dec  | 31-Mar  | 30-Jun  | 31-Aug  | 30-Nov  | 30-Jun  | 31-Aug  | 30-Nov  | 31-Dec  | 31-Mar  |
| Monthly Total Budget   | 56,807    | 56,807  | 56,807  | 56,807  | 53,141    | 53,141  | 53,141  | 56,012  | 60,198  | 60,198  | 74,973  | 74,973  | 74,323  | 74,323  | 74,323  | 74,323  | 82,920  | 82,920  | 82,920  | 82,920  | 91,469  |
| Unrestricted Assets    | 68,665    | 61,201  | 46,944  | 55,565  | 45,384    | 56,524  | 42,052  | 61,278  | 105,546 | 63,228  | 51,291  | 69,964  | 51,003  | 54,011  | 48,144  | 51,960  | 60,600  | 161,532 | 197,607 | 208,885 | 237,354 |
| Total Current Assets   | 361,976   | 284,755 | 274,084 | 311,418 | 223,867   | 304,026 | 341,756 | 333,733 | 313,143 | 312,638 | 384,280 | 362,671 | 323,395 | 430,146 | 387,636 | 338,245 | 675,948 | 688,806 | 663,816 | 702,171 | 643,245 |
| Percent Unrestricted   | 18.97%    | 21.49%  | 17.13%  | 17.84%  | 20.27%    | 18.59%  | 12.30%  | 18.36%  | 33.71%  | 20.22%  | 13.35%  | 19.29%  | 15.77%  | 12.56%  | 12.42%  | 15.36%  | 8.97%   | 23.45%  | 29.77%  | 29.75%  | 36.90%  |
| Months of Unrestricted | 1.21      | 1.08    | 0.83    | 0.98    | 0.85      | 1.06    | 0.79    | 1.09    | 1.75    | 1.05    | 0.68    | 0.93    | 0.69    | 0.73    | 0.65    | 0.70    | 0.73    | 1.95    | 2.38    | 2.52    | 2.59    |
| Months of Total        | 6.37      | 5.01    | 4.82    | 5.48    | 4.21      | 5.72    | 6.43    | 5.96    | 5.20    | 5.19    | 5.13    | 4.84    | 4.35    | 5.79    | 5.22    | 4.55    | 8.15    | 8.31    | 8.01    | 8.47    | 7.03    |



# **KEJC Recent Fundraising Effort**

| 2019 Source                             | For               | Status     | Requested | Awarded  | % Awarded |
|---|-------------------|------------|-----------|----------|-----------|
| Catholic Diocese of Lexington           | Immigration       | Pending    | 9,120     |          | 0%        |
| Foundation for a Healthy Kentucky Boots | Health Outreach   | Pending    | 50,000    | 50,000   | 100%      |
| Francis Hollis Brain Foundation         | Immigration Fees  | Pending    | 5,940     |          | 0%        |
| Health Law Fellowship Healthy Kentucky  | Health Advocacy   | Pending    | 45,000    | 45,000   | 100%      |
| Health Law Fellowship Interact          | Health Fellowship | Pending    | 45,000    |          | 0%        |
| Kentucky Bar Foundation                 | Immigration       | Pending    | 11,730    |          | 0%        |
| Kentucky Gives Day                      | General Support   | Planning   | 3,600     |          | 0%        |
| Louisville Bar Foundation               | Housing           | Pending    | 11,890    |          | 0%        |
| MAZON Emerging Advocacy                 | Food Justice      | Planning   | 69,712    |          | 0%        |
| United Way of the Bluegrass I           | Immigration       | Pending    | 24,892    |          | 0%        |
| United Way of the Bluegrass II          | Outreach          | Pending    | 12,118    |          | 0%        |
|   |                   | Total 2020 | \$289,002 | \$95,000 | 33%       |

### Coming Up

|                               |                 | Total       | \$665,000 | \$0 |
|-------------------------------|-----------------|-------------|-----------|-----|
| VOCA                          | Immigration     | Planning    | 215,000   | 0%  |
| Kentucky Housing Corporation  | Housing         | Discussions | 210,000   | 0%  |
| James Graham Brown Foundation | General Support | Discussions | 240,000   | 0%  |

### Two Transformations for Housing Stability Services in Kentucky

# 1. By expanding support for Kentucky's legal aid programs, every Kentuckian facing eviction will have an attorney if they want one for the next four years

- \$500,000/year for the four legal aid programs (\$2 million/year total) will allow legal aid programs to hire the outreach/intake personnel, paralegals, and attorneys necessary to assist people applying for rental assistance while defending evictions in district courts across the state
- Programs will maintain data and case information to show the human and financial benefits of providing counsel to everyone facing eviction
- 2. KEJC will build direct assistance infrastructure that will endure beyond ARPA funding by developing a Coordination Center in partnership with community organizations, government agencies, and the legal aid programs
  - Using a Kynector model, we will expand outreach to Kentuckians eligible for rental assistance by investing (via subgrants) in outreach-oriented community organizations already assisting Kentuckians who need to enroll in or maintain public benefits like Medicaid, SNAP, public housing, etc.
  - The idea is to leverage the opportunity to distribute hundreds of millions of dollars in rental and utility assistance to work more holistically with Kentuckians, to stabilize their housing, but also provide information and assistance addressing other legal, financial, personal challenges they're facing.
  - KEJC will provide back-end technical and legal assistance to community partners and build apps and processes to allow legal aid staff, community health workers, outreach workers, and community partners with credible, timely resources, assistance, and case management across a broad spectrum of legal and financial needs.
  - This portion of the work contemplates an investment of \$2,000,000/year with approximately \$1.1 million being distributed to subgrantees for housing stability services including outreach, rental assistance/housing navigation, and wraparound services.

Link to Draft Budget

# **Kentucky Equal Justice Center**

## **Board Meeting Dates**

# **Proposed Schedule 2021**

- April 9
- July 15
- September 24
- December 16

Friday Thursday Friday Thursday Board Meeting Board Meeting Board Meeting Annual Meeting

### **Kentucky Equal Justice Center**

### April 20, 2021

### **Staff Report Highlights**

### Food Justice — Tyler Offerman

- General Assembly offense: Much of the first quarter of 2021 was focused on the General Assembly. On the offensive, our main legislative task was to help secure the passage <u>HB</u> <u>497</u>, which contained the repeal of the SNAP drug felony ban. We were successful and the bill will become law. Over 50 groups signed a <u>letter</u> supporting the measure.
- General Assembly defense: On the defensive, our main task was to stop the passage of <u>SB 65</u>, which would have reinstituted a Bevin-era child support arrearages ban in SNAP. While we were unsuccessful in stopping the bill, we managed to secure a guarantee from the Beshear administration to implement it in such a way as to moderate its impact, especially on households with children.
- New food policy network: We continue to do the long-haul work with the Kentucky Center for Economic Policy, Community Farm Alliance, and Feeding KY to build strong and sturdy coalitioning spaces among farmer advocates, feeding organizations, policy advocates, and legal-aid programs. These efforts coalesced with the launch of the <u>Kentucky Food Policy</u> <u>Network</u> toward the end of 2020. The Network has undertaken several efforts:
  - Drafting a white paper on policy solutions to incentivize the purchase of Kentucky-grown foods by large public institutions
  - Researching food home delivery models and ways to support regional implementation
  - Strengthening the Farm to School Program
- National SNAP hold-harmless policy: KEJC contributes to a national workgroup convened by the Center on Budget and Policy Priorities to lobby the Biden administration to issue nation-wide "hold harmless" guidance. The guidance that would allow states to waive non-IPV SNAP overpayments that occurred during the COVID-19 pandemic.

### Impact Litigation and Advocacy — Ben Carter

• KEJC filed a <u>lawsuit challenging</u> the constitutionality of Jefferson County District Court's eviction processes; still pending. Jefferson District Court has made some positive changes to its processes that we hope other district courts will adopt. We continue to work with community partners to build outreach and capacity and tailor eviction processes to the moment.

• <u>We won a Motion to Certify a Class</u> in our federal litigation challenging the constitutionality of UK Healthcare and the Department of Revenue's medical debt collection practices. All credit to past Health Law Fellow Betsy Stone and co-counsel National Center for Law and Economic Justice for making the case and writing outstanding briefs for Judge Van Tatenhove on the issue of class certification. We are bringing in additional pro bono co-counsel from national firm Bradley to fill the gap left by Betsy's departure.

### Maxwell Street Legal Clinic — Leah Engle

### • Maxwell Street welcomed two new staff members this winter!

- Immigration Attorney: Angela Rojas is our new staff attorney. Angela is a 2016 graduate of the University of Louisville Brandeis School of Law. Prior to joining our office, Angela was an Assistant County Attorney with the Jefferson County Attorney's Office. We're excited to have her criminal law experience on staff, given the frequent intersection of immigration and criminal law.
- **VOCA Legal Assistant:** Ethan Sharp is our new VOCA legal assistant. He studied Latin American history and folklore at Indiana University, and has experience living and working in Venezuela and Mexico. He has worked as a grant writer and manager for universities and nonprofits in Indiana, Texas, and Kentucky.

Angela and Ethan are both bilingual in English and Spanish. We're excited to have them join us!

- **DACA initial:** Starting in December 2020, we were once again able to file initial DACA applications. The court ordered full restoration of the <u>DACA program</u> in December. On the first day of the Biden administration, officials announced their commitment to the DACA program. We currently have 29 initial and 24 renewal DACA cases active.
- **RADIOLEX guest spots:** We've continued our monthly bilingual immigration update with RADIOLEX. See our December show on DACA at the link above. More recently:
  - In February, we discussed <u>changes in immigration law and policy</u> at the start of the Biden administration.
  - In March, we covered <u>Venezuelan Temporary Protected Status</u> (TPS) and the end of Trump's public charge rule.

In April, we covered TPS for Syria and Myanmar and notario fraud. (Don't take legal advice from TikTok!) As a bonus, we were on the KEJC radio show talking about public charge with Miranda.

### **Outreach** — Miranda Brown

- **KEJC RADIOLEX show:** Miranda aired three new radio episodes in English and Spanish, covering:
  - Domestic Violence Support
  - o Taxes, Stimulus Payments, and Tax Credits
  - <u>HIV/AIDS Prevention and Resources</u>

The programs feature Diane Fleet of GreenHouse17, Katie Raney of United Way of the Bluegrass's CKEEP tax assistance program, and Shannon French of the Kentucky Department for Public Health, respectively.

• Enrollment Assistance: Miranda helped 26 new individuals and families with health coverage. Clients successfully enrolled in Medicaid and Marketplace coverage, but also in Presumptive Eligibility Medicaid, Emergency Time Limited Medicaid, and Medicare Savings Programs. One client enrolled in Home and Community Based Services. Seven enrollment clients came from New Life Day Center, where we restarted biweekly outreach in mid-December. Miranda stays safe behind plexiglass and has distributed hundreds of free kynect masks to Day Center participants.

### • Advocacy Feedback Loop

- **kynect consent form:** Miranda suggested more accessible language for the new kynector consent statement on <u>kynect.ky.gov</u>. KHBE is considering her proposed revisions.
- Language access: Miranda represents KEJC in bimonthly meetings of the Consumer Rights and Client Needs Technical Advisory Committee (TAC). At meetings, she raised concerns about the PE Medicaid form no longer being publicly available online in Spanish and about public charge language in the kynect application. Advocates on the committee recommended that:
  - DMS ensure that the PE Medicaid application be available in English and Spanish in all locations online including kynect, DMS's website, and the Governor's COVID-19 website.
  - DMS engage the Consumer TAC in selecting and monitoring hospital quality measures for the direct payment program.
- Race and ethnicity data: In ThriveKY's quarterly forum with CHFS, advocates surfaced issues on marketing COVID-19 vaccines and collecting accurate race and ethnicity data. CHFS officials welcomed input. Miranda worked with staff of Kentucky Voices for Health and the Housing and Homeless Coalition of Kentucky to research and compile guidance on how to ask about race and ethnicity in a Medicaid application without alienating or confusing applicants of diverse backgrounds.

- **DSH flyer reborn:** Rich, Betsy, and Miranda finalized text and design for a <u>new flyer</u> <u>on healthcare financial assistance</u> that addresses needs and concerns of undocumented and uninsured immigrants.
- **Have you noticed?** Rich and Miranda continue to participate in weekly Notice Improvement Project Zoom meetings with CHFS. We workshopped SNAP, KI-HIPP, and Medicaid renewal notices, adding a checklist at the end to help applicants keep track of renewal steps.
- Lexington Wage Claim Clinic: Miranda assisted four new claimants with letters demanding a total of \$53,475 in wrongly unpaid wages. Our workers' rights team worked with U of L law student Jessie Lindimore to develop an app to help unpaid and underpaid workers to create their own demand letters. Jessie is tweaking the app before launch and a UK volunteer will translate it into Spanish.

### Resource Organizer — Raaziq El-Amin

- **CRM:** We're aiming to heighten donor engagement in a variety of ways. A significant addition will be a new Donor Management System. We started with seven different systems and have begun to narrow the list. This tool will help us strengthen our connections with current supporters and with new donors by integrating our internal software to keep information updated across the board. We can expect more timely and personalized communications thanks to the advanced engagement-tracking capabilities of the systems.
- **KY Gives Day** is May 11th, so we're gearing up to reach supporters by showing them how impactful their donations are. Two techniques we're implementing this year are a short video and donation levels, both of which will show up on our profile. The video will show multiple supporters sharing about why they give. The donation levels will attach amounts to specific activities that are necessary to achieve our mission.
- Workers' Rights Town Hall: For the past few months, we've concentrated on how to increase support for the Workers' Rights program. We're planning an event similar to the town halls we had last summer, but this one will aim to connect with new folx. We'll encourage everyone to invite their personal networks, and we'll send special invites to funders.

### Director — Rich Seckel

- Health Policy Award: Rich was honored to accept the second annual Gil Friedell Memorial Health Policy Award from the Foundation for a Healthy Kentucky. Dr. Friedell was a champion of community-based solutions to health care. He helped launch the Kentucky Homeplace Program. The award came with a \$5,000 prize. Rich designated it for KEJC.
- **Child Support Guardrail:** Rich successfully proposed an amendment to <u>HB 404</u> on child support guidelines to add a guardrail for visitation-related downward adjustments in support.

The amendment, adopted in Senate committee, would bar the adjustments for children receiving public assistance, including Medicaid, KCHIP, SNAP and KTAP. It was based on a provision included by Senator Westerfield in an earlier bill.

- Notice the impact? It's taking upwards of two hours a week, but it looks like it's worth it. Preliminary data from the CHFS Notice Improvement Project show a 13.98% decrease in Kentuckians losing benefits for failure to Respond to Requests for Information. Compiled by Deloitte, the <u>data compared cutoffs</u> in December with the old notices with cutoffs in February when the new notices were in use.
  - The 13.98% decrease translates to about 4,000 fewer Kentuckians losing SNAP, Medicaid, KTAP and childcare assistance for failure to act on RFIs in a single month. Annualized the figure would be 48,000 fewer Kentuckians cut off for failure to respond.